Supplemental Financial Information for the Three Monthsand Year Ended December 31, 2020

Certain information set forth in this release contains "forward-looking statements" within the meaning of the federal securities laws. Forward-looking statements include statements concerning the benefits of store acquisitions, developments, favorable market conditions, our outlook and estimates for the year and other statements concerning our plans, objectives, goals, strategies, future events, future revenues or performance, capital expenditures, financing needs, the competitive landscape, plans or intentions relating to acquisitions and developments and other information that is not historical information. In some cases, forward-looking statements can be identified by terminology such as "believes," "estimates," "expects," "may," "will," "should," "anticipates," or "intends," or the negative of such terms or other comparable terminology, or by discussions of strategy. We may also make additional forward-looking statements from time to time. All such subsequent forward-looking statements, whether written or oral, by us or on our behalf, are also expressly qualified by these cautionary statements. There are a number of risks and uncertainties that could cause our actual results to differ materially from the forward-looking statements contained in or contemplated by this release. Any forward-looking statements should be considered in light of the risks referenced in the "Risk Factors" section included in our most recent Annual Report on Form 10-K and Quarterly Reports on Form 10-Q. Such factors include, but are not limited to:

- adverse changes in general economic conditions, the real estate industry and the markets in which we operate;
- failure to close pending acquisitions and developments on expected terms, or at all;
- the effect of competition from new and existing stores or other storage alternatives, which could cause rents and occupancy rates to decline;
- potential liability for uninsured losses and environmental contamination;
- the impact of the regulatory environment as well as national, state and local laws and regulations, including, without limitation, those governing real estate investment trusts ("REITs"), tenant reinsurance and other aspects of our business, which could adversely affect our results;
- disruptions in credit and financial markets and resulting difficulties in raising capital or obtaining credit at reasonable rates or at all, which could impede our ability to grow;
- impacts from the COVID-19 pandemic or the future outbreak of other highly infectious or contagious diseases, including reduced demand for self-storage space and ancillary products and services such as tenant reinsurance, and potential decreases in occupancy and rental rates and staffing levels, which could adversely affect our results;
- increases in interest rates;
- reductions in asset valuations and related impairment charges;
- our lack of sole decision-making authority with respect to our joint venture investments;
- the effect of recent changes to U.S. tax laws;
- the failure to maintain our REIT status for U.S. federal income tax purposes; and
- economic uncertainty due to the impact of natural disasters, war or terrorism, which could adversely affect our business plan.

All forward-looking statements are based upon our current expectations and various assumptions. Our expectations, beliefs and projections are expressed in good faith and we believe there is a reasonable basis for them, but there can be no assurance that management's expectations, beliefs and projections will result or be achieved. All forward-looking statements apply only as of the date made. We undertake no obligation to publicly update or revise forward-looking statements which may be made to reflect events or circumstances after the date made or to reflect the occurrence of unanticipated events.

## Page(s) Title

1-14 Press Release - Extra Space Storage Inc. Reports 2020 Fourth Quarter and Year-End Results
15 Key Highlights
16 Trailing Five Quarter Information

17
18
19

Summary Debt Maturity Schedule By Year for Consolidated Fixed- and Variable-Rate Debt
Summary Debt Maturity Schedule and Enterprise Value
Summary of Notes Receivable Activity and Balances
Store Portfolio Reporting Information
Same-Store Detail
MSA Performance Summary for Same-Store
MSA Performance Summary for All Stabilized Stores
Certificate of Occupancy Acquisitions / Development Stores Summary
Certificate of Occupancy / Development Stores Performance Summary
Reconciliation of Joint Venture Net Income to Equity in Earnings
Wholly-Owned Store Data by State and Total Operated Store Data by State

Extra Space Storage Inc.<br>PHONE (801) 365-4600<br>2795 East Cottonwood Parkway, Suite 300<br>Salt Lake City, Utah 84121<br>www.extraspace.com

## FOR IMMEDIATE RELEASE

## Extra Space Storage Inc. Reports 2020 Fourth Quarter and Year-End Results

SALT LAKE CITY, February 22, 2021 - Extra Space Storage Inc. (NYSE: EXR) (the "Company"), a leading owner and operator of self-storage facilities in the United States and a member of the S\&P 500, announced operating results for the three months and year ended December 31, 2020.

## Highlights for the three months ended December 31, 2020:

- Achieved net income attributable to common stockholders of $\$ 1.19$ per diluted share, representing a $38.4 \%$ increase compared to the same period in 2019.
- Achieved funds from operations attributable to common stockholders and unit holders ("FFO") of $\$ 1.48$ per diluted share. FFO, excluding acceleration of share-based compensation expense due to retirement of an executive officer and adjustments for non-cash interest ("Core FFO"), was $\$ 1.48$ per diluted share, representing a $16.5 \%$ increase compared to the same period in 2019 .
- Increased same-store revenue by $2.3 \%$ and same-store net operating income ("NOI") by $3.4 \%$ compared to the same period in 2019.
- Reported same-store occupancy of $94.8 \%$ as of December 31, 2020, compared to $92.4 \%$ as of December 31, 2019.
- Acquired 12 operating stores and one store at completion of construction (a "Certificate of Occupancy store" or "C of O store") for a total cost of approximately $\$ 146.9$ million.
- Disposed of four stores for a sales price of $\$ 46.6$ million
- Completed two preferred stock investments totaling $\$ 350.0$ million.
- Closed $\$ 168.3$ million in mortgage and mezzanine bridge loans, and sold $\$ 63.1$ million in mortgage bridge loans, with an additional $\$ 76.2$ million sold subsequent to December 31, 2020.
- Sold 899,048 shares of common stock using the Company's "at the market" ("ATM") program at an average sales price of $\$ 116.42$ per share resulting in net proceeds of $\$ 103.5$ million.
- Added 44 stores (gross) to the Company's third-party management platform. As of December 31, 2020, the Company managed 724 stores for third parties and 253 stores in joint ventures, for a total of 977 managed stores.
- Paid a quarterly dividend of $\$ 0.90$ per share.
- Subsequent to December 31, 2020, Moody's Investors Service assigned a Baa2 issuer credit rating with a stable outlook to Extra Space Storage, LP, the Company's operating partnership subsidiary.


## Highlights for the year ended December 31, 2020:

- Achieved net income attributable to common stockholders of $\$ 3.71$ per diluted share, representing a $14.5 \%$ increase compared to the same period in 2019.
- Achieved FFO of $\$ 5.24$ per diluted share. Core FFO was $\$ 5.28$ per diluted share, representing a $8.2 \%$ increase compared to the same period in 2019.
- Experienced decreases in same-store revenue of $(0.1) \%$ and same-store NOI of $(0.7) \%$ compared to the same period in 2019.
- Acquired 21 operating stores and two C of O stores for a total cost of approximately $\$ 253.7$ million.
- In conjunction with joint venture partners, acquired one operating store, five C of O stores and completed one development for a total cost of approximately $\$ 85.6$ million, of which the Company invested $\$ 33.9$ million.
- Closed $\$ 220.4$ million in mortgage and mezzanine bridge loans, and sold $\$ 63.1$ million in mortgage bridge loans, with an additional $\$ 76.2$ million sold subsequent to December 31, 2020.
- Added 165 stores (gross) to the Company's third-party management platform.

Joe Margolis, CEO of Extra Space Storage Inc., commented: "Extra Space delivered another strong quarter with Core FFO growth of $16.5 \%$. Steady demand and muted vacates continue to result in all-time high occupancy levels, leading to solid rental rate growth across our diversified portfolio. Our people, portfolio and platform demonstrated resiliency and durability, in spite of the turbulence that came with 2020. We also found innovative avenues to grow, adding 165 stores to our management platform and investing almost $\$ 1$ billion in capital in the storage sector. While future risks and uncertainties related to the pandemic and general macro-economic conditions may still impact future performance, we believe we are well positioned for another great year of FFO growth in 2021."

## FFO Per Share:

The following table (unaudited) outlines the Company's FFO and Core FFO for the three months and year ended December 31, 2020 and 2019. The table also provides a reconciliation to GAAP net income attributable to common stockholders and earnings per diluted share for each period presented (amounts shown in thousands, except share and per share data):

|  | For the Three Months Ended December 31, |  |  |  |  |  |  |  | For the Year Ended December 31, |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2020 |  |  |  | 2019 |  |  |  | 2020 |  |  |  | 2019 |  |  |  |
|  | $\left(\right.$ per share) ${ }^{1}$ |  |  |  | (per share) ${ }^{1}$ |  |  |  | $\left(\right.$ per share) ${ }^{1}$ |  |  |  | $\left(\right.$ per share) ${ }^{1}$ |  |  |  |
| Net income attributable to common stockholders | \$ | 156,056 | \$ | 1.19 | \$ | 112,282 | \$ | 0.86 | \$ | 481,779 | \$ | 3.71 | \$ | 419,967 | \$ | 3.24 |
| Impact of the difference in weighted average number of shares - diluted ${ }^{2}$ |  |  |  | (0.06) |  |  |  | (0.05) |  |  |  | (0.21) |  |  |  | (0.19) |
| Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Real estate depreciation |  | 54,143 |  | 0.39 |  | 52,512 |  | 0.37 |  | 214,345 |  | 1.55 |  | 206,257 |  | 1.49 |
| Amortization of intangibles |  | 498 |  | - |  | 676 |  | - |  | 1,900 |  | 0.01 |  | 5,957 |  | 0.04 |
| Gain on real estate transactions |  | $(18,075)$ |  | (0.13) |  | - |  | - |  | $(18,075)$ |  | (0.13) |  | $(1,205)$ |  | (0.01) |
| Unconsolidated joint venture real estate depreciation and amortization |  | 2,354 |  | 0.02 |  | 2,100 |  | 0.02 |  | 9,021 |  | 0.07 |  | 8,044 |  | 0.06 |
| Distributions paid on Series A Preferred Operating Partnership units |  | (572) |  | - |  | (572) |  | - |  | $(2,288)$ |  | (0.02) |  | $(2,288)$ |  | (0.02) |
| Income allocated to Operating Partnership noncontrolling interests |  | 10,253 |  | 0.07 |  | 7,997 |  | 0.06 |  | 35,803 |  | 0.26 |  | 31,156 |  | 0.23 |
| FFO | \$ | 204,657 | \$ | 1.48 | \$ | 174,995 | \$ | 1.26 | \$ | 722,485 | \$ | 5.24 | \$ | 667,888 | \$ | 4.84 |
| Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Acceleration of share-based compensation expense due to executive officer retirement |  | - |  | - |  | - |  | - |  | 1,823 |  | 0.01 |  | - |  | - |
| Non-cash interest expense related to amortization of discount on equity portion of exchangeable senior notes |  | - |  | - |  | 1,209 |  | 0.01 |  | 3,675 |  | 0.03 |  | 4,742 |  | 0.04 |
| CORE FFO | \$ | 204,657 | \$ | 1.48 | \$ | 176,204 | \$ | 1.27 | \$ | 727,983 | \$ | 5.28 | \$ | 672,630 | \$ | 4.88 |
| Weighted average number of shares - diluted ${ }^{3}$ |  | 8,487,044 |  |  |  | 8,921,989 |  |  |  | 7,858,441 |  |  |  | ,908,327 |  |  |

(1) Per share amounts may not recalculate due to rounding
(2) Adjustment to account for the difference between the number of shares used to calculate earnings per share and the number of shares used to calculate FFO per share. Earnings per share is calculated using the two-class method, which uses a lower number of shares than the calculation for FFO per share and Core FFO per share, which are calculated assuming full redemption of all OP units as described in note (3).
(3) Extra Space Storage LP (the "Operating Partnership") has outstanding preferred and common Operating Partnership units ("OP units"). These OP units can be redeemed for cash or, at the Company's election, shares of the Company's common stock. Redemption of all OP units for common stock has been assumed for purposes of calculating the weighted average number of shares - diluted, as presented above. The computation of weighted average number of shares - diluted, for FFO per share and Core FFO per share also includes the effect of share-based compensation plans and our exchangeable senior notes using the treasury stock method.

## Operating Results and Same-Store Performance:

The following table (unaudited) outlines the Company's same-store performance for the three months and year ended December 31, 2020 and 2019 (amounts shown in thousands, except store count data) ${ }^{1}$ :

|  | For the Three Months Ended December 31, |  |  |  | Percent <br> Change | For the Year Ended December 31, |  |  |  | Percent <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2020 |  | 2019 |  |  | 2020 |  | 2019 |  |  |
| Same-store rental revenues ${ }^{2}$ | \$ | 277,963 | \$ | 271,759 | 2.3\% | \$ | 1,079,486 | \$ | 1,080,781 | (0.1)\% |
| Same-store operating expenses ${ }^{2}$ |  | 75,663 |  | 76,150 | (0.6)\% |  | 309,550 |  | 305,508 | 1.3\% |
| Same-store net operating income ${ }^{2}$ | \$ | 202,300 | \$ | 195,609 | 3.4\% | \$ | 769,936 | \$ | 775,273 | (0.7)\% |
|  |  |  |  |  |  |  |  |  |  |  |
| Same-store square foot occupancy as of quarter end |  | 94.8\% |  | 92.4\% |  |  | 94.8\% |  | 92.4\% |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Properties included in same-store |  | 859 |  | 859 |  |  | 859 |  | 859 |  |

(1) A reconciliation of net income to same-store net operating income is provided later in this release, entitled "Reconciliation of GAAP Net Income to Total Same-Store Net Operating Income."
(2) Same-store revenues, operating expenses and net operating income do not include tenant reinsurance revenue or expense.

Same-store revenues for the three months ended December 31, 2020 increased due to higher average occupancy and higher average rates to existing customers for the quarter, partially offset by lower late fees. Same-store revenues for the year ended December 31, 2020 were essentially flat, due to higher average occupancy, partially offset by lower average rental rates to existing customers for the full year, lower late fees and higher bad debt expense related to non-paying tenants.

Same-store expenses were lower for the three months ended December 31, 2020 due to decreases in most expense categories, partially offset by increases in property taxes. Same-store expenses were higher for the year ended December 31, 2020 primarily due to increases in payroll, marketing expenses and property taxes, partially offset by reduced utilities expense and repairs and maintenance.

Details related to the same-store performance of stores by metropolitan statistical area ("MSA") for the three months and year ended December 31, 2020 are provided in the supplemental financial information published on the Company's Investor Relations website at https://ir.extraspace.com/.

## Investment and Property Management Activity:

The following table (unaudited) outlines the Company's acquisitions and developments that are closed, completed or under agreement (dollars in thousands):

(1) The locations of C of O and development stores and joint venture ownership interest details are included in the supplemental financial information published on the Company's Investor Relations website at https://ir.extraspace.com/.

The projected developments and acquisitions under agreement described above are subject to customary closing conditions and no assurance can be provided that these developments and acquisitions will be completed on the terms described, or at all.

## Bridge Loans:

During the year ended December 31, 2020 the Company closed $\$ 220.4$ million in bridge loans, with an additional $\$ 196.2$ million under agreement to close in 2021 and 2022. The Company sold $\$ 63.1$ million in loans during 2020.
Subsequent to December 31, 2020, the Company sold an additional $\$ 76.2$ million in loans. Additional details related to the Company's loan activity and balances held are included in the supplemental financial information published on the Company's Investor Relations website at https://ir.extraspace.com/.

## Other Investment Activity:

On October 26, 2020 the Company purchased $\$ 50.0$ million in shares of convertible preferred stock of SmartStop Self Storage REIT, Inc. ("SmartStop"), which the Company had previously committed to purchase at SmartStop's option. Accordingly, the Company has invested a total of $\$ 200.0$ million in SmartStop's convertible preferred stock. The dividend rate for the preferred stock is $6.25 \%$ per annum, and is subject to increase in 2024.

On November 6, 2020 the Company invested $\$ 300$ million in preferred stock of Jernigan Capital, Inc. ("JCAP") in connection with the acquisition of JCAP by affiliates of NexPoint Advisors, L.P. ("NexPoint Investment"). The NexPoint Investment consists of a $\$ 200.0$ million tranche, which will yield $10 \%$ per annum and a $\$ 100.0$ million tranche which will yield $12 \%$ per annum, for a blended yield of $10.7 \%$ per annum. If the NexPoint Investment is not retired after five years, the preferred dividends increase annually.

## Dispositions:

On December 18, 2020, the Company disposed of four stores in Florida for a gross sales price of $\$ 46.6$ million, and retained management. The Company also has 16 additional stores under agreement to sell into a joint venture, which are expected to close on or before March 1, 2021 for a total sales price of $\$ 169.0$ million.

## Property Management:

As of December 31, 2020, the Company managed 724 stores for third-party owners and 253 stores owned in joint ventures, for a total of 977 stores under management. The Company is the largest self-storage management company in the United States.

## Balance Sheet:

During the three months ended December 31, 2020, the Company settled its $\$ 575.0$ million of $3.125 \%$ Exchangeable Senior Notes due 2035 with $\$ 575.0$ million in cash and the issuance of $1,323,781$ shares of common stock.

During the three months ended December 31,2020 , the Company sold 899,048 shares of common stock using its ATM program at an average sales price of $\$ 116.42$ per share resulting in net proceeds of $\$ 103.5$ million. As of December 31, 2020, the Company had $\$ 194.0$ million available for issuance under its ATM program. Subsequent to December 31, 2020, the Company sold an additional 585,685 shares at an average sales price of $\$ 115.90$ per share resulting in net proceeds of $\$ 67.2$ million. As of February 22, 2021, the Company had $\$ 126.1$ million available for issuance under its ATM program.

As of December 31, 2020, the Company's percentage of fixed-rate debt to total debt was $63.1 \%$. The weighted average interest rates of the Company's fixed and variable-rate debt were $3.4 \%$ and $1.6 \%$, respectively. The combined weighted average interest rate was $2.7 \%$ with a weighted average maturity of approximately 4.3 years.

Subsequent to December 31, 2020, Moody's Investors Service assigned a Baa2 issuer credit rating with a stable outlook to Extra Space Storage LP, the Company's operating partnership subsidiary.

## Dividends:

On December 31, 2020, the Company paid a fourth quarter common stock dividend of $\$ 0.90$ per share to stockholders of record at the close of business on December 15, 2020. Subsequent to December 31, 2020, the Company announced a 2021 first quarter common stock dividend of $\$ 1.00$ per share, which represents an $11.1 \%$ increase over the previous quarter, to stockholders of record at the close of business on March 15, 2021 to be paid March 31, 2021.

## Outlook:

The following table outlines the Company's FFO estimates and annual assumptions for the year ending December 31, 2021 ${ }^{1}$ :

(1) A reconciliation of net income outlook to same-store net operating income outlook is provided later in this release entitled "Reconciliation of Estimated GAAP Net Income to Estimated Same-Store Net Operating Income." The reconciliation includes details related to same-store revenue and same-store expense outlooks. A reconciliation of net income per share outlook to funds from operations per share outlook is provided later in this release entitled "Reconciliation of the Range of Estimated GAAP Fully Diluted Earnings Per Share to Estimated Fully Diluted FFO Per Share."

FFO estimates for the year are fully diluted for an estimated average number of shares and OP units outstanding during the year. The Company's estimates are forward-looking and based on management's view of current and future market conditions. The Company's actual results may differ materially from these estimates.

## Supplemental Financial Information:

Supplemental unaudited financial information regarding the Company's performance can be found on the Company's website at www.extraspace.com. Under the "Company Info" navigation menu on the home page, click on "Investor Relations," then under the "Financials \& Stock Info" navigation menu click on "Quarterly Earnings." This supplemental information provides additional detail on items that include store occupancy and financial performance by portfolio and market, debt maturity schedules and performance of lease-up assets.

## Conference Call:

The Company will host a conference call at 1:00 p.m. Eastern Time on Tuesday, February 23, 2021, to discuss its financial results. To participate in the conference call, please dial 855-791-2026 or 631-485-4899 for international participants; audience passcode: 3191147. The conference call will also be available on the Company's investor relations website at https:// ir.extraspace.com. To listen to a live broadcast, go to the site at least 15 minutes prior to the scheduled start time in order to register, download and install any necessary audio software. A replay of the call will be available for 30 days on the Company's website in the Investor Relations section.

A replay of the call will also be available by telephone, from $4: 30$ p.m. Eastern Time on February 23, 2021, until 4:30 p.m. Eastern Time on February 28, 2021. The replay dial-in numbers are 855-859-2056 or 404-537-3406 for international callers; passcode: 3191147.

## Forward-Looking Statements:

Certain information set forth in this release contains "forward-looking statements" within the meaning of the federal securities laws. Forward-looking statements include statements concerning the benefits of store acquisitions, developments, favorable market conditions, our outlook and estimates for the year and other statements concerning our plans, objectives, goals, strategies, future events, future revenues or performance, capital expenditures, financing needs, the competitive landscape, plans or intentions relating to acquisitions and developments and other information that is not historical information. In some cases, forward-looking statements can be identified by terminology such as "believes," "estimates," "expects," "may," "will," "should," "anticipates," or "intends," or the negative of such terms or other comparable terminology, or by discussions of strategy. We may also make additional forward-looking statements from time to time. All such subsequent forward-looking statements, whether written or oral, by us or on our behalf, are also expressly qualified by these cautionary statements. There are a number of risks and uncertainties that could cause our actual results to differ materially from the forward-looking statements contained in or contemplated by this release. Any forward-looking statements should be considered in light of the risks referenced in the "Risk Factors" section included in our most recent Annual Report on Form 10-K and Quarterly Reports on Form 10-Q. Such factors include, but are not limited to:

- adverse changes in general economic conditions, the real estate industry and the markets in which we operate;
- failure to close pending acquisitions and developments on expected terms, or at all;
- the effect of competition from new and existing stores or other storage alternatives, which could cause rents and occupancy rates to decline;
- potential liability for uninsured losses and environmental contamination;
- the impact of the regulatory environment as well as national, state and local laws and regulations, including, without limitation, those governing real estate investment trusts ("REITs"), tenant reinsurance and other aspects of our business, which could adversely affect our results;
- disruptions in credit and financial markets and resulting difficulties in raising capital or obtaining credit at reasonable rates or at all, which could impede our ability to grow;
- impacts from the COVID-19 pandemic or the future outbreak of other highly infectious or contagious diseases, including reduced demand for self-storage space and ancillary products and services such as tenant reinsurance, and potential decreases in occupancy and rental rates and staffing levels, which could adversely affect our results;
- increases in interest rates;
- reductions in asset valuations and related impairment charges;
- our lack of sole decision-making authority with respect to our joint venture investments;
- the effect of recent changes to U.S. tax laws;
- the failure to maintain our REIT status for U.S. federal income tax purposes; and
- economic uncertainty due to the impact of natural disasters, war or terrorism, which could adversely affect our business plan.

All forward-looking statements are based upon our current expectations and various assumptions. Our expectations, beliefs and projections are expressed in good faith and we believe there is a reasonable basis for them, but there can be no assurance that management's expectations, beliefs and projections will result or be achieved. All forward-looking statements apply only as of
the date made. We undertake no obligation to publicly update or revise forward-looking statements which may be made to reflect events or circumstances after the date made or to reflect the occurrence of unanticipated events.

## Definition of FFO:

FFO provides relevant and meaningful information about the Company's operating performance that is necessary, along with net income and cash flows, for an understanding of the Company's operating results. The Company believes FFO is a meaningful disclosure as a supplement to net income. Net income assumes that the values of real estate assets diminish predictably over time as reflected through depreciation and amortization expenses. The values of real estate assets fluctuate due to market conditions and the Company believes FFO more accurately reflects the value of the Company's real estate assets. FFO is defined by the National Association of Real Estate Investment Trusts, Inc. ("NAREIT") as net income computed in accordance with U.S. generally accepted accounting principles ("GAAP"), excluding gains or losses on sales of operating stores and impairment write downs of depreciable real estate assets, plus depreciation and amortization related to real estate and after adjustments to record unconsolidated partnerships and joint ventures on the same basis. The Company believes that to further understand the Company's performance, FFO should be considered along with the reported net income and cash flows in accordance with GAAP, as presented in the Company's consolidated financial statements. FFO should not be considered a replacement of net income computed in accordance with GAAP.
For informational purposes, the Company also presents Core FFO. Core FFO excludes revenues and expenses not core to our operations and non-cash interest. Although the Company's calculation of Core FFO differs from NAREIT's definition of FFO and may not be comparable to that of other REITs and real estate companies, the Company believes it provides a meaningful supplemental measure of operating performance. The Company believes that by excluding revenues and expenses not core to our operations and non-cash interest charges, stockholders and potential investors are presented with an indicator of our operating performance that more closely achieves the objectives of the real estate industry in presenting FFO. Core FFO by the Company should not be considered a replacement of the NAREIT definition of FFO. The computation of FFO may not be comparable to FFO reported by other REITs or real estate companies that do not define the term in accordance with the current NAREIT definition or that interpret the current NAREIT definition differently. FFO does not represent cash generated from operating activities determined in accordance with GAAP, and should not be considered as an alternative to net income as an indication of the Company's performance, as an alternative to net cash flow from operating activities as a measure of liquidity, or as an indicator of the Company's ability to make cash distributions.

## Definition of Same-Store:

The Company's same-store pool for the periods presented consists of 859 stores that are wholly-owned and operated and that were stabilized by the first day of the earliest calendar year presented. The Company considers a store to be stabilized once it has been open for three years or has sustained average square foot occupancy of $80.0 \%$ or more for one calendar year. The Company believes that by providing same-store results from a stabilized pool of stores, with accompanying operating metrics including, but not limited to occupancy, rental revenue (growth), operating expenses (growth), net operating income (growth), etc., stockholders and potential investors are able to evaluate operating performance without the effects of non-stabilized occupancy levels, rent levels, expense levels, acquisitions or completed developments. Same-store results should not be used as a basis for future same-store performance or for the performance of the Company's stores as a whole.

## About Extra Space Storage Inc.:

Extra Space Storage Inc., headquartered in Salt Lake City, Utah, is a self-administered and self-managed REIT and a member of the S\&P 500. As of December 31, 2020, the Company owned and/or operated 1,921 self-storage stores in 40 states, Washington, D.C. and Puerto Rico. The Company's stores comprise approximately 1.4 million units and approximately 149.2 million square feet of rentable space. The Company offers customers a wide selection of conveniently located and secure storage units across the country, including boat storage, RV storage and business storage. The Company is the second largest owner and/or operator of self-storage stores in the United States and is the largest self-storage management company in the United States.

## \#\#\#

## For Information:

Jeff Norman
Extra Space Storage Inc.
(801) 365-1759

## Extra Space Storage Inc.

## Condensed Consolidated Balance Sheets

(In thousands, except share data)

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (Unaudited) |  |  |  |
| Assets: |  |  |  |  |
| Real estate assets, net | \$ | 7,893,802 | \$ | 7,696,864 |
| Real estate assets - operating lease right-of-use assets |  | 252,172 |  | 264,643 |
| Investments in unconsolidated real estate entities |  | 397,444 |  | 338,054 |
| Investments in debt securities and notes receivable |  | 593,810 |  | 43,586 |
| Cash and cash equivalents |  | 109,124 |  | 65,746 |
| Restricted cash |  | 18,885 |  | 4,987 |
| Other assets, net |  | 130,611 |  | 118,497 |
| Total assets | \$ | 9,395,848 | \$ | 8,532,377 |
| Liabilities, Noncontrolling Interests and Equity: |  |  |  |  |
| Notes payable, net | \$ | 4,797,303 | \$ | 4,318,973 |
| Exchangeable senior notes, net |  | - |  | 569,513 |
| Revolving lines of credit |  | 949,000 |  | 158,000 |
| Operating lease liabilities |  | 263,485 |  | 274,783 |
| Cash distributions in unconsolidated real estate ventures |  | 47,126 |  | 45,264 |
| Accounts payable and accrued expenses |  | 130,012 |  | 111,382 |
| Other liabilities |  | 272,798 |  | 132,768 |
| Total liabilities |  | 6,459,724 |  | 5,610,683 |
| Commitments and contingencies |  |  |  |  |
| Noncontrolling Interests and Equity: |  |  |  |  |
| Extra Space Storage Inc. stockholders' equity: |  |  |  |  |
| Preferred stock, $\$ 0.01$ par value, $50,000,000$ shares authorized, no shares issued or outstanding |  | - |  | - |
| Common stock, $\$ 0.01$ par value, $500,000,000$ shares authorized, 131,357,961 and $129,534,407$ shares issued and outstanding at December 31, 2020 and December 31, 2019, respectively |  | 1,314 |  | 1,295 |
| Additional paid-in capital |  | 3,000,458 |  | 2,868,681 |
| Accumulated other comprehensive loss |  | $(99,093)$ |  | $(28,966)$ |
| Accumulated deficit |  | $(354,900)$ |  | $(301,049)$ |
| Total Extra Space Storage Inc. stockholders' equity |  | 2,547,779 |  | 2,539,961 |
| Noncontrolling interest represented by Preferred Operating Partnership units, net |  | 172,052 |  | 175,948 |
| Noncontrolling interests in Operating Partnership, net and other noncontrolling interests |  | 216,293 |  | 205,785 |
| Total noncontrolling interests and equity |  | 2,936,124 |  | 2,921,694 |
| Total liabilities, noncontrolling interests and equity | \$ | 9,395,848 | \$ | 8,532,377 |

## Consolidated Statement of Operations for the Three Months and Year Ended December 31, 2020 and 2019

(In thousands, except share and per share data)

|  | For the Three Months EndedDecember 31, |  |  |  | For the Year Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2020 |  | 2019 |  | 2020 |  | 2019 |  |
| Revenues: |  | (Unaudited) |  | (Unaudited) |  | Unaudited) |  |  |
| Property rental | \$ | 301,084 | \$ | 288,673 | \$ | 1,157,522 | \$ | 1,130,177 |
| Tenant reinsurance |  | 38,576 |  | 33,301 |  | 146,561 |  | 128,387 |
| Management fees and other income |  | 13,830 |  | 13,827 |  | 52,129 |  | 49,890 |
| Total revenues |  | 353,490 |  | 335,801 |  | 1,356,212 |  | 1,308,454 |
| Expenses: |  |  |  |  |  |  |  |  |
| Property operations |  | 88,956 |  | 87,762 |  | 360,615 |  | 336,050 |
| Tenant reinsurance |  | 5,769 |  | 7,783 |  | 26,494 |  | 29,376 |
| General and administrative |  | 24,352 |  | 20,870 |  | 96,594 |  | 89,418 |
| Depreciation and amortization |  | 56,739 |  | 54,741 |  | 224,444 |  | 219,857 |
| Total expenses |  | 175,816 |  | 171,156 |  | 708,147 |  | 674,701 |
| Gain on real estate transactions |  | 18,075 |  | - |  | 18,075 |  | 1,205 |
| Income from operations |  | 195,749 |  | 164,645 |  | 666,140 |  | 634,958 |
| Interest expense |  | $(41,016)$ |  | $(44,810)$ |  | $(168,626)$ |  | $(186,526)$ |
| Non-cash interest expense related to amortization of discount on equity component of exchangeable senior notes |  | - |  | $(1,209)$ |  | $(3,675)$ |  | $(4,742)$ |
| Interest income |  | 8,704 |  | 1,562 |  | 15,192 |  | 7,467 |
| Income before equity in earnings of unconsolidated real estate ventures and income tax expense |  | 163,437 |  | 120,188 |  | 509,031 |  | 451,157 |
| Equity in earnings and dividend income from unconsolidated real estate entities |  | 6,669 |  | 2,819 |  | 22,361 |  | 11,274 |
| Income tax expense |  | $(3,797)$ |  | $(2,728)$ |  | $(13,810)$ |  | $(11,308)$ |
| Net income |  | 166,309 |  | 120,279 |  | 517,582 |  | 451,123 |
| Net income allocated to Preferred Operating Partnership noncontrolling interests |  | $(3,384)$ |  | $(3,113)$ |  | $(12,882)$ |  | $(12,492)$ |
| Net income allocated to Operating Partnership and other noncontrolling interests |  | $(6,869)$ |  | $(4,884)$ |  | $(22,921)$ |  | $(18,664)$ |
| Net income attributable to common stockholders | \$ | 156,056 | \$ | $\underline{112,282}$ | \$ | 481,779 | \$ | $\stackrel{\text { 419,967 }}{ }$ |
| Earnings per common share |  |  |  |  |  |  |  |  |
| Basic | \$ | 1.20 | \$ | 0.87 | \$ | 3.71 | \$ | 3.27 |
| Diluted | \$ | 1.19 | \$ | 0.86 | \$ | 3.71 | \$ | 3.24 |
| Weighted average number of shares |  |  |  |  |  |  |  |  |
| Basic |  | 130,388,071 |  | 129,313,513 |  | 129,541,531 |  | 128,203,568 |
| Diluted |  | 138,127,843 |  | 137,436,403 |  | 129,584,829 |  | 136,433,769 |

## Reconciliation of GAAP Net Income to Total Same-Store Net Operating Income - for the Three Months and Year Ended December 31, 2020 and 2019 (In thousands, unaudited)

|  | For the Three Months Ended December 31, |  |  |  | For the Year Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2020 |  | 2019 |  | 2020 |  | 2019 |  |
| Net Income | \$ | 166,309 | \$ | 120,279 | \$ | 517,582 | \$ | 451,123 |
| Adjusted to exclude: |  |  |  |  |  |  |  |  |
| Gain on real estate transactions |  | $(18,075)$ |  | - |  | $(18,075)$ |  | $(1,205)$ |
| Equity in earnings and dividend income from unconsolidated real estate entities |  | $(6,669)$ |  | $(2,819)$ |  | $(22,361)$ |  | $(11,274)$ |
| Interest expense |  | 41,016 |  | 46,019 |  | 172,301 |  | 191,268 |
| Depreciation and amortization |  | 56,739 |  | 54,741 |  | 224,444 |  | 219,857 |
| Income tax expense |  | 3,797 |  | 2,728 |  | 13,810 |  | 11,308 |
| General and administrative |  | 24,352 |  | 20,870 |  | 96,594 |  | 89,418 |
| Management fees, other income and interest income |  | $(22,534)$ |  | $(15,389)$ |  | $(67,321)$ |  | $(57,357)$ |
| Net tenant insurance |  | $(32,807)$ |  | $(25,518)$ |  | $(120,067)$ |  | $(99,011)$ |
| Non-same store rental revenue |  | $(23,121)$ |  | $(16,914)$ |  | $(78,036)$ |  | $(49,396)$ |
| Non-same store operating expense |  | 13,293 |  | 11,612 |  | 51,065 |  | 30,542 |
| Total Same-store net operating income | \$ | 202,300 | \$ | 195,609 | \$ | 769,936 | \$ | 775,273 |
|  |  |  |  |  |  |  |  |  |
| Same-store rental revenues |  | 277,963 |  | 271,759 |  | 1,079,486 |  | 1,080,781 |
| Same-store operating expenses |  | 75,663 |  | 76,150 |  | 309,550 |  | 305,508 |
| Same-store net operating income | \$ | 202,300 | \$ | 195,609 | \$ | 769,936 | \$ | 775,273 |


|  | For the Year Ending December 31, 2021 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Low End |  | High End |  |
| Net income attributable to common stockholders per diluted share | \$ | 3.93 | \$ | 4.13 |
| Income allocated to noncontrolling interest - Preferred Operating Partnership and Operating Partnership |  | 0.27 |  | 0.27 |
| Fixed component of income allocated to non-controlling interest - Preferred Operating Partnership |  | (0.02) |  | (0.02) |
| Net income attributable to common stockholders for diluted computations |  | 4.18 |  | 4.38 |
|  |  |  |  |  |
| Adjustments: |  |  |  |  |
| Real estate depreciation |  | 1.58 |  | 1.58 |
| Amortization of intangibles |  | 0.01 |  | 0.01 |
| Unconsolidated joint venture real estate depreciation and amortization |  | 0.08 |  | 0.08 |
| Funds from operations attributable to common stockholders |  | 5.85 |  | 6.05 |
|  |  |  |  |  |
| Core funds from operations attributable to common stockholders | \$ | 5.85 | \$ | 6.05 |

## Reconciliation of Estimated GAAP Net Income to Estimated Same-Store Net Operating Income for the Year Ending December 31, 2021 (In thousands, unaudited)

|  | For the Year Ending December 31, 2021 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Low |  | High |  |
| Net Income | \$ | 590,500 | \$ | 617,500 |
| Adjusted to exclude: |  |  |  |  |
| Equity in earnings of unconsolidated joint ventures |  | $(28,000)$ |  | $(29,000)$ |
| Interest expense (includes non-cash) |  | 162,500 |  | 160,500 |
| Depreciation and amortization |  | 231,000 |  | 231,000 |
| Income tax expense |  | 20,000 |  | 19,000 |
| General and administrative |  | 101,500 |  | 99,500 |
| Management fees and other income |  | $(58,000)$ |  | $(59,000)$ |
| Interest income |  | $(51,500)$ |  | $(52,500)$ |
| Net tenant insurance |  | $(130,000)$ |  | $(132,000)$ |
| Non same-store rental revenues |  | $(100,000)$ |  | $(100,000)$ |
| Non same-store operating expenses |  | 56,000 |  | 56,000 |
| Total same-store net operating income ${ }^{1}$ | \$ | 794,000 | \$ | 811,000 |
|  |  |  |  |  |
| Same-store rental revenues ${ }^{1}$ |  | 1,117,000 |  | 1,131,000 |
| Same-store operating expenses ${ }^{1}$ |  | $(323,000)$ |  | $(320,000)$ |
| Total same-store net operating income ${ }^{1}$ | \$ | 794,000 | \$ | 811,000 |

[^0]| COMMON STOCK EQUIVALENTS |  |  |
| :---: | :---: | :---: |
|  | Year <br> Weighted Average | Year Ending |
| Common Shares | 129,542 | 131,358 |
| Dilutive Options | 43 | 43 |
| Operating Partnership Units | 5,854 | 5,854 |
| Preferred A Operating Partnership Units (as if converted) | 875 | 875 |
| Preferred B Operating Partnership Units (as if converted) | 401 | 401 |
| Preferred D Operating Partnership Units (as if converted) | 1,143 | 1,143 |
| Total Common Stock Equivalents | 137,858 | 139,674 |


| COVERAGE RATIOS |  |  |
| :---: | :---: | :---: |
|  | Year Ended December 31, 2020 | Year Ended December 31, 2019 |
| Net income atributable to common stockholders | 481,779 | 419,967 |
| Adjustments: |  |  |
| Interest expense | 168,626 | 186,526 |
| Non-cash interest expense related to amortization of discount on equity component of exchangeable senior notes | 3,675 | 4,742 |
| Depreciation and amortization | 224,444 | 219,857 |
| Depreciation and amortization on unconsolidated joint ventures | 9,021 | 8,044 |
| Income allocated to Operating Partnership noncontrolling interests | 35,803 | 31,156 |
| Distributions paid on Series A Preferred Operating Partnership units | $(2,288)$ | $(2,288)$ |
| Income tax expense | 13,810 | 11,308 |
| Loss (Gain) on real estate transactions, earnout from prior acquisition and impairment of real estate | $(18,075)$ | $(1,205)$ |
| EBITDA | \$916,795 | \$878,107 |
|  |  |  |
| Interest expense ${ }^{(1)}$ | \$168,626 | \$186,526 |
| Principal payments | 43,543 | 47,833 |
| Interest Coverage Ratio ${ }^{(2)}$ | 5.44 | 4.71 |
| Fixed-Charge Coverage Ratio ${ }^{(3)}$ | 4.32 | 3.75 |
| Net Debt to EBITDA Ratio ${ }^{(4)}$ | 6.17 | 5.71 |


| UNENCUMBERED STORES ${ }^{(5)}$ |  |  |  |
| :---: | :---: | :---: | :---: |
|  | \# of Stores | Trailing 12 Month NOI | Book Value |
| Stabilized Stores | 566 | \$510,273 |  |
| Newly Acquired Stores | 23 |  | \$222,228 |
| Lease-up Stores | 4 |  | \$54,633 |


| FFO PER SHARE |  |  |  |
| :---: | :---: | :---: | :---: |
|  |  | Year Ended December 31, 2020 | Year Ended December 31, 2019 |
| FFO per share |  | \$5.24 | \$4.84 |
| Core FFO per share |  | \$5.28 | \$4.88 |


| 2020 SAME STORE ROLLING FIVE QUARTERS (859 STORES) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Quarter Ended December 31, 2020 | Quarter Ended September 30, 2020 | Quarter Ended June 30, 2020 | Quarter Ended <br> March 31, 2020 | Quarter Ended December 31, 2019 |
| Revenues | \$277,963 | \$270,702 | \$261,744 | \$269,077 | \$271,759 |
| Expenses | 75,663 | 78,933 | 76,862 | 78,092 | 76,150 |
| NOI | \$202,300 | \$191,769 | \$184,882 | \$190,985 | \$195,609 |
| Ending Occupancy | 94.8\% | 95.9\% | 94.5\% | 91.3\% | 92.4\% |
| Rentals | 85,377 | 108,605 | 96,763 | 83,493 | 89,049 |
| Vacates | 91,070 | 98,650 | 77,139 | 87,013 | 96,179 |


| STORE PORTFOLIO SNAPSHOT |  |  |  |
| :---: | :---: | :---: | :---: |
| Store Segment | \# of Stores | Net Rentable Sq. Ft. | Total Units |
| Wholly-Owned Stores | 917 | 71,017,787 | 656,751 |
| Net Lease Stores | 27 | 1,810,930 | 20,472 |
| Consolidated Joint Venture Stores | 6 | 500,317 | 5,036 |
| Joint Venture Stores | 247 | 18,762,366 | 184,013 |
| Managed Stores | 724 | 57,073,586 | 512,019 |
| Total All Stores | 1,921 | 149,164,986 | 1,378,291 |

(1) Total interest does not include non-cash interest expense related to amortization of discount on exchangeable senior notes.
(2) Interest coverage ratio is EBITDA divided by total interest.
(3) Fixed-charge coverage ratio is EBITDA divided by total interest and principal payments.
(4) Net debt to EBITDA ratio is total debt less cash divided by EBITDA.
(5) Unencumbered Stores as defined by the company's credit facility. Trailing 12 Month NOI and Book Values shown as defined by the company's credit facility.

|  | As of |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | December 31, 2020 |  | September 30, 2020 |  | June 30, 2020 |  | March 31, 2020 |  | December 31, 2019 |  |
| Assets: |  |  |  |  |  |  |  |  |  |  |
| Real estate assets, net | \$ | 7,893,802 | \$ | 7,755,947 | \$ | 7,673,724 | \$ | 7,689,621 | \$ | 7,696,864 |
| Real estate assets - operating lease right of use assets |  | 252,172 |  | 256,154 |  | 261,304 |  | 259,681 |  | 264,643 |
| Investments in unconsolidated real estate entities |  | 397,444 |  | 347,786 |  | 344,177 |  | 342,404 |  | 338,054 |
| Investments in debt securities and notes receivable |  | 593,810 |  | 197,833 |  | 69,173 |  | 51,650 |  | 43,586 |
| Cash and cash equivalents |  | 109,124 |  | 74,803 |  | 56,397 |  | 93,297 |  | 65,746 |
| Restricted cash |  | 18,885 |  | 5,771 |  | 5,354 |  | 4,633 |  | 4,987 |
| Other assets, net |  | 130,611 |  | 122,810 |  | 119,765 |  | 108,200 |  | 118,497 |
| Total assets | \$ | 9,395,848 | \$ | 8,761,104 | \$ | 8,529,894 | \$ | 8,549,486 | \$ | 8,532,377 |
| Liabilities, Noncontrolling Interests and Equity: |  |  |  |  |  |  |  |  |  |  |
| Notes payable, net | \$ | 4,797,303 | \$ | 4,611,222 | \$ | 4,300,744 | \$ | 4,310,476 | \$ | 4,318,973 |
| Exchangeable senior notes, net |  | - |  | 575,000 |  | 573,154 |  | 571,321 |  | 569,513 |
| Revolving lines of credit |  | 949,000 |  | 94,000 |  | 207,000 |  | 244,000 |  | 158,000 |
| Operating lease liabilities |  | 263,485 |  | 267,093 |  | 271,875 |  | 270,174 |  | 274,783 |
| Cash distributions in unconsolidated real estate ventures |  | 47,126 |  | 46,527 |  | 46,100 |  | 45,712 |  | 45,264 |
| Accounts payable and accrued expenses |  | 130,012 |  | 153,838 |  | 132,257 |  | 116,069 |  | 111,382 |
| Other liabilities |  | 272,798 |  | 245,602 |  | 253,246 |  | 217,104 |  | 132,768 |
| Total liabilities |  | 6,459,724 |  | 5,993,282 |  | 5,784,376 |  | 5,774,856 |  | 5,610,683 |
| Commitments and contingencies |  |  |  |  |  |  |  |  |  |  |
| Noncontrolling Interests and Equity: |  |  |  |  |  |  |  |  |  |  |
| Preferred stock, $\$ 0.01$ par value, $50,000,000$ shares authorized, no shares issued or outstanding |  | - |  | - |  | - |  | - |  | - |
| Common stock, $\$ 0.01$ par value, $500,000,000$ shares authorized |  | 1,314 |  | 1,291 |  | 1,291 |  | 1,290 |  | 1,295 |
| Additional Paid-in capital |  | 3,000,458 |  | 2,889,592 |  | 2,884,940 |  | 2,872,933 |  | 2,868,681 |
| Accumulated other comprehensive income (loss) |  | $(99,093)$ |  | $(108,708)$ |  | $(119,256)$ |  | $(113,840)$ |  | $(28,966)$ |
| Accumulated deficit |  | $(354,900)$ |  | $(392,891)$ |  | $(391,285)$ |  | $(362,264)$ |  | $(301,049)$ |
| Total Extra Space Storage Inc. stockholders' equity |  | 2,547,779 |  | 2,389,284 |  | 2,375,690 |  | 2,398,119 |  | 2,539,961 |
| Noncontrolling interest represented by Preferred Operating |  |  |  |  |  |  |  |  |  |  |
| Partnership units, net of notes receivable |  | 172,052 |  | 171,738 |  | 172,542 |  | 175,319 |  | 175,948 |
| Noncontrolling interests in Operating Partnership + Other noncontrolling interests |  | 216,293 |  | 206,800 |  | 197,286 |  | 201,192 |  | 205,785 |
| Total noncontrolling interests and equity |  | 2,936,124 |  | 2,767,822 |  | 2,745,518 |  | 2,774,630 |  | 2,921,694 |
| Total liabilities, noncontrolling interests and equity | \$ | 9,395,848 | \$ | 8,761,104 | \$ | 8,529,894 | \$ | 8,549,486 | \$ | 8,532,377 |

Consolidated Statement of Operations (unaudited)
(Dollars in thousands)

|  | Three Months Ended |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | December 31, 2020 |  | September 30, 2020 |  | June 30, 2020 |  | March 31, 2020 |  | December 31, 2019 |  |
| Revenues: |  |  |  |  |  |  |  |  |  |  |
| Property rental | \$ | 301,084 | \$ | 290,423 | \$ | 279,312 | \$ | 286,703 | \$ | 288,673 |
| Tenant reinsurance |  | 38,576 |  | 39,294 |  | 35,078 |  | 33,613 |  | 33,301 |
| Management fees |  | 13,830 |  | 13,307 |  | 12,856 |  | 12,136 |  | 13,827 |
| Total revenues |  | 353,490 |  | 343,024 |  | 327,246 |  | 332,452 |  | 335,801 |
| Expenses: |  |  |  |  |  |  |  |  |  |  |
| Property operations |  | 88,956 |  | 92,322 |  | 89,040 |  | 90,297 |  | 87,762 |
| Tenant reinsurance |  | 5,769 |  | 7,189 |  | 6,858 |  | 6,678 |  | 7,783 |
| General and administrative |  | 24,352 |  | 23,894 |  | 25,337 |  | 23,011 |  | 20,870 |
| Depreciation and amortization |  | 56,739 |  | 56,412 |  | 56,018 |  | 55,275 |  | 54,741 |
| Total expenses |  | 175,816 |  | 179,817 |  | 177,253 |  | 175,261 |  | 171,156 |
| Gain on real estate transactions |  | 18,075 |  | - |  | - |  | - |  | - |
| Income from operations |  | 195,749 |  | 163,207 |  | 149,993 |  | 157,191 |  | 164,645 |
|  |  |  |  |  |  |  |  |  |  |  |
| Interest expense |  | $(41,016)$ |  | $(42,213)$ |  | $(41,039)$ |  | $(44,358)$ |  | $(44,810)$ |
| Non-cash interest expense related to amortization of discount on equity component of exchangeable senior notes |  | - |  | $(1,233)$ |  | $(1,233)$ |  | $(1,209)$ |  | $(1,209)$ |
| Interest income |  | 8,704 |  | 3,145 |  | 1,669 |  | 1,674 |  | 1,562 |
| Income before equity in earnings of unconsolidated real estate ventures and income tax expense |  | 163,437 |  | 122,906 |  | 109,390 |  | 113,298 |  | 120,188 |
| Equity in earnings of unconsolidated real estate ventures |  | 6,669 |  | 5,605 |  | 5,044 |  | 5,043 |  | 2,819 |
| Income tax expense |  | $(3,797)$ |  | $(4,657)$ |  | $(3,177)$ |  | $(2,179)$ |  | $(2,728)$ |
| Net income |  | 166,309 |  | 123,854 |  | 111,257 |  | 116,162 |  | 120,279 |
| Net income allocated to Preferred Operating Partnership noncontrolling interests |  | $(3,384)$ |  | $(3,248)$ |  | $(3,139)$ |  | $(3,111)$ |  | $(3,113)$ |
| Net income allocated to Operating Partnership and other noncontrolling interests |  | $(6,869)$ |  | $(5,973)$ |  | $(5,207)$ |  | $(4,872)$ |  | $(4,884)$ |
| Net income attributable to common stockholders | \$ | 156,056 | \$ | 114,633 | \$ | 102,911 | \$ | 108,179 | \$ | 112,282 |
| Earnings per common share |  |  |  |  |  |  |  |  |  |  |
| Basic | \$ | 1.20 | \$ | 0.89 | \$ | 0.80 | \$ | 0.84 | \$ | 0.87 |
| Diluted | \$ | 1.20 | \$ | 0.88 | \$ | 0.80 | \$ | 0.83 | \$ | 0.86 |
| Weighted average number of shares |  |  |  |  |  |  |  |  |  |  |
| Basic |  | ,388,071 |  | 128,862,341 |  | 128,932,152 |  | 129,288,629 |  | 129,313,513 |
| Diluted |  | ,127,843 |  | 129,871,096 |  | 129,082,468 |  | 137,139,560 |  | 137,436,403 |
| Cash dividends paid per common share | \$ | 0.90 | \$ | 0.90 | \$ | 0.90 | \$ | 0.90 | \$ | 0.90 |


| Maturity Schedule Before Extensions |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2021 Maturities <br> Fixed-rate debt <br> Variable-rate debt <br> Total debt: | Amount |  | Wgt. <br> Avg. <br> Rate | \% of <br> Total |
|  | \$ | 153,801,289 | 4.03\% | 2.7\% |
|  |  | 767,755,746 | 1.67\% | 13.3\% |
|  | \$ | 921,557,035 | 2.06\% | 16.0\% |
| 2022 Maturities |  |  |  |  |
| Fixed-rate debt | \$ | 297,444,958 | 2.86\% | 5.2\% |
| Variable-rate debt |  | 287,420,005 | 1.58\% | 5.0\% |
| Total debt: | \$ | 584,864,963 | 2.23\% | 10.2\% |
| 2023 Maturities |  |  |  |  |
| Fixed-rate debt | \$ | 498,220,970 | 2.93\% | 8.6\% |
| Variable-rate debt |  | 751,704,032 | 1.40\% | 13.1\% |
| Total debt: | \$ | 1,249,925,002 | 2.01\% | 21.7\% |
| 2024 Maturities |  |  |  |  |
| Fixed-rate debt | \$ | 576,036,101 | 3.31\% | 10.0\% |
| Variable-rate debt |  | 129,117,050 | 1.65\% | 2.2\% |
| Total debt: | \$ | 705,153,151 | 3.01\% | 12.2\% |
| 2025 Maturities |  |  |  |  |
| Fixed-rate debt | \$ | 384,954,076 | 3.27\% | 6.7\% |
| Variable-rate debt |  | 139,872,466 | 1.59\% | 2.4\% |
| Total debt: | \$ | 524,826,542 | 2.82\% | 9.1\% |
| 2026-2030 Maturities |  |  |  |  |
| Fixed-rate debt | \$ | 1,726,762,377 | 3.68\% | 29.9\% |
| Variable-rate debt |  | 54,682,135 | 1.59\% | 0.8\% |
| Total debt: | \$ | 1,781,444,512 | 3.61\% | 30.7\% |
| Total |  |  |  |  |
| Fixed-rate debt | \$ | 3,637,219,771 | 3.42\% | 63.1\% |
| Variable-rate debt |  | 2,130,551,434 | 1.55\% | 36.9\% |
| Total debt: | \$ | 5,767,771,205 | 2.73\% | $\underline{\text { 100.0\% }}$ |

## Maturity Schedule After Extensions

| 2021 Maturities | Amount |  | Wgt. Avg. Rate | $\begin{aligned} & \text { \% of } \\ & \text { Total } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Fixed-rate debt | \$ | 153,801,289 | 4.03\% | 2.7\% |
| Variable-rate debt |  | 305,755,746 | 1.58\% | 5.3\% |
| Total debt: | \$ | 459,557,035 | 2.40\% | 8.0\% |
| 2022 Maturities |  |  |  |  |
| Fixed-rate debt | \$ | 297,444,958 | 2.86\% | 5.2\% |
| Variable-rate debt |  | 561,731,862 | 1.65\% | 9.7\% |
| Total debt: | \$ | 859,176,820 | 2.07\% | 14.9\% |
| 2023 Maturities |  |  |  |  |
| Fixed-rate debt | \$ | 258,220,970 | 2.97\% | 4.5\% |
| Variable-rate debt |  | 196,324,032 | 1.68\% | 3.4\% |
| Total debt: | \$ | 454,545,002 | 2.41\% | 7.9\% |
| 2024 Maturities |  |  |  |  |
| Fixed-rate debt | \$ | 576,036,101 | 3.31\% | 10.0\% |
| Variable-rate debt |  | 701,805,193 | 1.41\% | 12.2\% |
| Total debt: | \$ | 1,277,841,294 | 2.27\% | 22.2\% |

## 2025 Maturities

Fixed-rate debt
Variable-rate debt Total debt:


2026-2030 Maturities
Fixed-rate debt
Variable-rate debt Total debt:

Total
Fixed-rate debt
Variable-rate debt Total debt:


Debt Maturity Schedule After Extensions (in 000's)


| Market Capitalization \& Enterprise Value |  |  |  | Fixed \& Variab |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Amount | Wtd. Avg. W Rate | Wtd. Avg. Years to Maturity ${ }^{(1)}$ |
|  |  | Wtd. Avg. | Wtd. Avg. Years | Fixed-rate debt Variable-rate debt | \$ 3,637,220 | 3.4\% | 5.3 |
|  | Amount | Rate | to Maturity ${ }^{(1)}$ |  | 2,130,551 | 1.6\% | 2.6 |
| Secured Debt | \$ 2,295,771 | 2.5\% | 3.1 | Total debt | \$ 5,767,771 | 2.7\% | 4.3 |
| Total Debt | 3,472,000 | 2.9\% | 5.1 |  |  | Available | Total |
|  | \$ 5,767,771 | 2.7\% | 4.3 | Revolving Lines of Credit |  |  |  |
| Common Stock Value ${ }^{(2)}$ | 16,182,746 |  |  |  |  |  |  |
| Total Enterprise Value | \$21,950,517 |  |  | Unsecured Lines | Utilized | \$ 203,000 |  |
|  |  |  |  |  | \$ 847,000 |  | 0 \$ 1,050,000 |
| () Weighted average years to maturity assumes exercise of extensions |  |  |  | Secured Line Total Revolving | 102,000 | 38,000 | 0 140,000 |
| Common Stock Value $=$ Common Stock Equivalents $\times \$ 115.86$ (year end stock price) |  |  |  | Total Revolving Lines | \$ 949,000 | \$ 241,000 | 0 \$ 1,190,000 |



Common Stock Secured Debt
Unsecured Deb


Fixed \& Variable-Rate Debt


## Notes Receivable

Notes Receivable Held as of December 31, 2019
Add: Note Originations/Disbursements During 2020
(Less): Notes Sold/Paid Off During 2020
Total Notes Receivable as of December 31, 2020

Add: Note Originations \& Disbursements Subsequent to December 31, 2020
(Less): Notes Sold/Paid Off Subsequent to December 31, 2020
Total Notes Receivable as of February 22, 2021

## Weighted Average Interest Rate

Notes Receivable Scheduled to close in $2021^{3}$
Notes Receivable Scheduled to close in $2022^{3}$
Total Notes Receivable Schedule to Close

| Mortgage Notes Receivable |  | Mezzanine Notes Receivable |  | Other Notes Receivable ${ }^{1}$ |  | Total Notes Receivable ${ }^{2}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 29,635 | \$ | 13,951 | \$ | - | \$ | 43,586 |
|  | 176,133 |  | 40,839 |  | 101,553 | \$ | 318,525 |
|  | $(69,785)$ |  | $(3,406)$ |  | - |  | $(73,191)$ |
| \$ | 135,983 | \$ | 51,385 | \$ | 101,553 | \$ | 288,921 |
| \$ | 5,633 | \$ | 1,618 | \$ | - | \$ | 7,251 |
|  | $(76,241)$ |  | - |  | - |  | $(76,241)$ |
| \$ | 65,375 | \$ | 53,003 | \$ | 101,553 | \$ | 219,931 |
|  | 4.0\% |  | 9.3\% |  | 5.5\% |  | 6.0\% |
| \$ | 103,372 | \$ | 25,843 | \$ | - | \$ | 129,215 |
|  | 53,568 |  | 13,392 |  | - |  | 66,960 |
| \$ | 156,940 | \$ | 39,235 | \$ | - | \$ | 196,175 |

(1) The Company purchased a $\$ 103.0$ million senior mezzanine note for $98 \%$ of the principal balance. The balance reported includes the benefit of the remaining unamortized discount. The original expected yield to maturity for the note receivable is $6.1 \%$.
(2) Total notes receivable reported in the table above excludes the NexPoint Investment of $\$ 300$ million, which is included in "Investments in debt securities and notes receivable" as reported on the Company's balance sheet. The NexPoint Investment has a weighted average interest rate of $10.7 \%$.
(3) The notes receivable scheduled to close reported in the table above are subject to customary closing conditions and no assurance can be provided that these notes receivable will be closed in the time frames described, or at all. The Company intends to sell the majority of mortgage notes receivable.

## Notes Receivable Maturity Schedule <br> (excluding extensions ${ }^{1}$ ) <br> (in 000's)



[^1]Store Portfolio Reporting Information
For the Three Months Ended December 31, 2020 (unaudited)
(Dollars in thousands except for net rent per occupied square foot)

## Stores with Historical Operational Data

|  | \# of Stores | $\begin{gathered} \text { Net Rentable } \\ \text { Sq. Ft. } \\ \hline \end{gathered}$ | Net Rent / Occupied Sq. Ft. ${ }^{(1)}$ |  |  | Average Occupancy for the Three Months Ended December 31, |  | Revenue for the Three Months Ended December 31, ${ }^{(2)}$ |  |  |  |  | Expenses for the Three Months Ended December 31, ${ }^{(3)}$ |  |  |  | NO <br> for the Three Months <br> Ended December 31, |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Store Segment |  |  |  | 020 | 2019 | 2020 | 2019 |  | 2020 |  | 2019 | \% Change |  | 2020 |  | 2019 | \% Change |  | 2020 |  |  | 2019 | \% Change |
| Wholly-owned stores stabilized ${ }^{(4)}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Same-store | 859 | 66,021,509 | \$ | 17.13 | \$ 17.02 | 95.3\% | 92.9\% | \$ | 277,963 | \$ | 271,759 | 2.3\% | \$ | 75,663 | \$ | 76,150 | (0.6\%) | \$ | 202,300 | \$ |  | 195,609 | 3.4\% |
| Wholly-owned stores non-stabilized |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other non-stabilized ${ }^{(5)}$ | 26 | 2,022,640 | \$ | 15.09 | \$ 16.08 | 88.7\% | 72.1\% | \$ | 7,015 | \$ | 6,074 | 15.5\% | \$ | 2,416 | \$ | 2,152 | 12.3\% | \$ | 4,599 | \$ |  | 3,922 | 17.3\% |
| JV stores stabilized ${ }^{(4)}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Prudential JVs | 101 | 7,581,128 | \$ | 18.17 | \$ 18.02 | 95.2\% | 92.8\% | \$ | 33,678 | \$ | 32,925 | 2.3\% | \$ | 9,523 | \$ | 9,647 | (1.3\%) | \$ | 24,155 | \$ |  | 23,278 | 3.8\% |
| Storage Portfolio JVs | 60 | 4,362,563 |  | 14.91 | 14.59 | 96.2\% | 93.3\% |  | 16,231 |  | 15,599 | 4.1\% |  | 4,298 |  | 4,418 | (2.7\%) |  | 11,933 |  |  | 11,181 | 6.7\% |
| Other JVs | 31 | 2,131,492 |  | 19.51 | 19.03 | 94.9\% | 91.5\% |  | 10,144 |  | 9,570 | 6.0\% |  | 2,804 |  | 2,923 | (4.1\%) |  | 7,340 |  |  | 6,647 | 10.4\% |
| JV stores non-stabilized |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Consolidated JVs | 4 | 356,729 | \$ | 13.80 | \$13.25 | 88.1\% | 68.0\% | \$ | 1,129 | \$ | 866 | 30.4\% | \$ | 478 | \$ | 568 | (15.8\%) | \$ | 651 | \$ |  | 298 | 118.5\% |
| Other JVs | 25 | 2,080,241 |  | 11.61 | 11.15 | 85.0\% | 67.6\% |  | 5,361 |  | 4,178 | 28.3\% |  | 2,506 |  | 2,480 | 1.0\% |  | 2,855 |  |  | 1,698 | 68.1\% |
| Managed stores stabilized ${ }^{(4)}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Managed Stabilized | 305 | 23,645,509 | \$ | 14.82 | \$ 14.40 | 95.3\% | 92.2\% | \$ | 86,199 | \$ | 82,051 | 5.1\% | \$ | 22,340 | \$ | 22,955 | (2.7\%) | \$ | 63,859 | \$ |  | 59,096 | 8.1\% |
| Managed stores non-stabilized |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Managed non-stabilized | 113 | 9,105,901 | \$ | 11.37 | \$11.19 | 87.2\% | 66.5\% | \$ | 23,543 | \$ | 17,745 | 32.7\% | \$ | 8,103 | \$ | 7,983 | 1.5\% | \$ | 15,440 | \$ |  | 9,762 | 58.2\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Stabilized Stores with Historical Data | 1,356 | 103,742,201 | \$ | 16.63 | \$ 16.43 | 95.3\% | 92.7\% | \$ | 424,215 | \$ | 411,904 | 3.0\% | \$ | 114,628 |  | 116,093 | (1.3\%) | \$ | 309,587 | \$ |  | 295,811 | 4.7\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Non-Stabilized Stores with Historical Data | 168 | 13,565,511 | \$ | 12.04 | \$ 12.02 | 87.1\% | 67.6\% | \$ | 37,048 | \$ | 28,863 | 28.4\% | \$ | 13,503 | \$ | 13,183 | 2.4\% | \$ | 23,545 | \$ |  | 15,680 | 50.2\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\underline{\text { Total All Stores with Historical Data }}$ | 1,524 | 117,307,712 | \$ | 16.14 | \$ 16.05 | 94.4\% | 89.8\% | \$ | 461,263 | \$ | 440,767 | 4.7\% | \$ | 128,131 |  | 129,276 | (0.9\%) | \$ | 333,132 | \$ |  | 311,491 | 6.9\% |


| Prior Year and Current Year Store Additions ${ }^{(6)}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Store Segment | \# of Stores | $\begin{gathered} \text { Net Rentable } \\ \text { Sq. Ft. } \end{gathered}$ | Net Rent / Occupied Sq. Ft. ${ }^{(1)}$ |  | Average Occupancy for the Three Months Ended December 31, |  | Revenue for the Three Months Ended December 31, ${ }^{(2)}$ |  |  |  | Expenses for the Three Months Ended December 31, ${ }^{(3)}$ |  |  |  |  | NOI <br> for the Three Months Ended December 31, |  |  |  |  |  |  |
|  | 2020 |  |  |  | 2020 | 2019 | 2020 |  | 2019 |  | \% Change | 2020 |  | 2019 |  | \% Change | 2020 |  | 2019 |  |  | \% Change |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2019 Wholly-owned Acquisitions | 9 | 675,457 | \$ | 11.82 | 87.8\% | 55.7\% | \$ | 1,838 | \$ | 664 | 176.8\% | \$ | 616 | \$ | 415 | 48.4\% | \$ | 1,222 | \$ |  | 249 | 390.8\% |
| 2019 Net Lease Acquisitions | 27 | 1,810,930 |  | 18.92 | 94.6\% | 92.3\% |  | 8,433 |  | 8,195 | 2.9\% |  | 7,849 |  | 7,720 | 1.7\% |  | 584 |  |  | 475 | 22.9\% |
| 2020 Wholly-owned Acquisitions | 23 | 2,298,181 |  |  | 77.9\% |  |  | 3,441 |  |  |  |  | 1,229 |  |  |  |  | 2,212 |  |  | - |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2019 New Joint Venture Stores | 25 | 2,214,823 | \$ | 17.30 | 77.8\% | 67.2\% | \$ | 7,757 | \$ | 6,366 | 21.9\% | \$ | 3,077 | \$ | 2,790 | 10.3\% | \$ | 4,680 | \$ |  | 3,576 | 30.9\% |
| 2020 New Joint Venture Stores | 7 | 535,707 |  |  | 41.6\% |  |  | 858 |  |  |  |  | 421 |  |  |  |  | 437 |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2019 New Managed Stores | 149 | 12,007,307 | \$ | 10.78 | 72.2\% | 39.0\% | \$ | 24,655 | \$ | 11,201 | 120.1\% | \$ | 10,482 | , | 7,719 | 35.8\% | \$ | 14,173 | \$ |  | 3,482 | 307.0\% |
| 2020 New Managed Stores | 157 | 12,314,869 |  |  | 48.0\% |  |  | 14,685 |  |  |  |  | 8,013 |  |  |  |  | 6,672 |  |  |  |  |

[^2]
## Stores with Historical Operational Data

|  | \# of Stores | $\begin{gathered} \text { Net Rentable } \\ \text { Sq. Ft. } \\ \hline \end{gathered}$ | Net Rent / Occupied Sq. Ft. ${ }^{(1)}$ |  |  | Average Occupancy for the Year Ended December 31, |  | Revenue for the Year Ended December 31, ${ }^{(2)}$ |  |  |  |  | Expenses for the Year Ended December 31, ${ }^{(3)}$ |  |  |  | NOI for the Year Ended December 31, |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Store Segment |  |  | 2020 |  | 2019 | 2020 | 2019 | 2020 |  | 2019 |  | \% Change | 2020 |  | 2019 |  | \% Change | 2020 |  | 2019 |  |  | \% Change |
| Wholly-owned stores stabilized ${ }^{(4)}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Same-store | 859 | 66,021,509 | \$ | 16.85 | \$ 16.98 | 93.9\% | 92.7\% |  | 1,079,486 |  | ,080,781 | (0.1\%) | \$ | 309,550 |  | 305,508 | 1.3\% | \$ | 769,936 |  | \$ | 775,273 | (0.7\%) |
| Wholly-owned stores non-stabilized |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other non-stabilized ${ }^{(5)}$ | 26 | 2,022,640 | \$ | 15.03 | \$ 16.24 | 81.6\% | 69.0\% | \$ | 25,740 | \$ | 22,984 | 12.0\% | \$ | 9,870 | \$ | 8,608 | 14.7\% | \$ | 15,870 |  | \$ | 14,376 | 10.4\% |
| JV stores stabilized ${ }^{(4)}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Prudential JVs | 101 | 7,581,128 | \$ | 17.94 | \$ 18.08 | 93.7\% | 92.8\% | \$ | 130,488 | \$ | 131,571 | (0.8\%) | \$ | 39,546 | \$ | 38,127 | 3.7\% | \$ | 90,942 |  | \$ | 93,444 | (2.7\%) |
| Storage Portfolio JVs | 60 | 4,362,563 |  | 14.63 | 14.53 | 94.3\% | 93.4\% |  | 62,508 |  | 62,175 | 0.5\% |  | 17,858 |  | 17,611 | 1.4\% |  | 44,650 |  |  | 44,564 | 0.2\% |
| Other JVs | 31 | 2,131,492 |  | 19.08 | 19.05 | 93.1\% | 89.8\% |  | 38,816 |  | 37,549 | 3.4\% |  | 11,694 |  | 11,780 | (0.7\%) |  | 27,122 |  |  | 25,769 | 5.3\% |
| JV stores non-stabilized |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Consolidated JVs | 4 | 356,729 | \$ | 13.05 | \$ 12.56 | 81.1\% | 61.3\% | \$ | 3,983 | \$ | 2,991 | 33.2\% | \$ | 1,717 | \$ | 2,191 | (21.6\%) | \$ | 2,266 |  | \$ | 800 | 183.3\% |
| Other JVs | 25 | 2,080,241 |  | 11.07 | 10.83 | 78.8\% | 58.0\% |  | 19,105 |  | 14,046 | 36.0\% |  | 10,236 |  | 9,719 | 5.3\% |  | 8,869 |  |  | 4,327 | 105.0\% |
| Managed stores stabilized ${ }^{(4)}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Managed Stabilized | 305 | 23,645,509 | \$ | 14.44 | \$ 14.31 | 93.8\% | 91.6\% | \$ | 331,272 | \$ | 322,916 | 2.6\% | \$ | 89,686 | \$ | 88,663 | 1.2\% | \$ | 241,586 |  | \$ | 234,253 | 3.1\% |
| Managed stores non-stabilized |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Managed non-stabilized | 113 | 9,105,901 | \$ | 10.94 | \$ 10.93 | 79.4\% | 57.4\% | \$ | 82,818 | \$ | 59,968 | 38.1\% | \$ | 33,154 | \$ | 32,109 | 3.3\% | \$ | 49,664 |  | \$ | 27,859 | 78.3\% |
| Total Stabilized Stores with Historical Data |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 1,356 | 103,742,201 | \$ | 16.33 | \$ 16.39 | 93.9\% | 92.4\% |  | 1,642,570 |  | 1,634,992 | 0.5\% | \$ | 468,334 |  | 461,689 | 1.4\% |  | 174,236 |  |  | 1,173,303 | 0.1\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Non-Stabilized Stores with Historical Data | 168 | 13,565,511 | \$ | 11.64 | \$11.87 | 79.7\% | 59.3\% | , | 131,646 | \$ | 99,989 | 31.7\% | , | 54,977 | \$ | 52,627 | 4.5\% | \$ | 76,669 |  | \$ | 47,362 | 61.9\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total All Stores with Historical Data | 1,524 | 117,307,712 | \$ | 15.86 | \$ 16.04 | 92.2\% | 88.7\% |  | 1,774,216 |  | 1,734,981 | 2.3\% | \$ | 523,311 |  | 514,316 | 1.7\% |  | 1,250,905 |  |  | 1,220,665 | 2.5\% |

Prior Year and Current Year Store Additions ${ }^{(6)}$


[^3]Same-Store Detail (unaudited)
Excluding Tenant Insurance
(Dollars in thousands)

## 2020 Same-Store Pool (859 Stores)

For the Three Months Ended December 31

|  | 2020 |  | 2019 |  | iance |  | \% Variance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Property revenues |  |  |  |  |  |  |  |
| Net rental income | \$ | 269,443 | \$ | 260,561 | \$ | 8,882 | 3.4\% |
| Other operating income |  | 8,520 |  | 11,198 |  | $(2,678)$ | (23.9\%) |
| Total operating revenues | \$ | 277,963 | \$ | 271,759 | \$ | 6,204 | 2.3\% |


| Operating expenses |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Payroll and benefits | \$ | 17,574 | \$ | 18,474 | \$ | (900) | (4.9\%) |
| Marketing |  | 6,898 |  | 7,065 |  | (167) | (2.4\%) |
| Office expense ${ }^{(1)}$ |  | 7,994 |  | 8,023 |  | (29) | (0.4\%) |
| Property operating expense ${ }^{(2)}$ |  | 7,007 |  | 7,706 |  | (699) | (9.1\%) |
| Repairs and maintenance |  | 5,179 |  | 5,560 |  | (381) | (6.9\%) |
| Property taxes |  | 29,241 |  | 27,484 |  | 1,757 | 6.4\% |
| Insurance |  | 1,770 |  | 1,838 |  | (68) | (3.7\%) |
| Total operating expenses | \$ | 75,663 | \$ | 76,150 | \$ | (487) | (0.6\%) |
| Net operating income | \$ | 202,300 | \$ | 195,609 | \$ | 6,691 | 3.4\% |

For the Year Ended December 31,

|  |  | 2020 | 2019 |  | ariance | \% Variance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Property revenues |  |  |  |  |  |  |
| Net rental income | \$ | 1,044,387 | \$ 1,035,691 | \$ | 8,696 | 0.8\% |
| Other operating income |  | 35,099 | 45,090 |  | $(9,991)$ | (22.2\%) |
| Total operating revenues | \$ | 1,079,486 | \$ 1,080,781 | \$ | $(1,295)$ | (0.1\%) |
| Operating expenses |  |  |  |  |  |  |
| Payroll and benefits | \$ | 73,132 | \$ 71,868 | \$ | 1,264 | 1.8\% |
| Marketing |  | 30,069 | 27,883 |  | 2,186 | 7.8\% |
| Office expense ${ }^{(1)}$ |  | 32,255 | 32,045 |  | 210 | 0.7\% |
| Property operating expense ${ }^{(2)}$ |  | 27,825 | 31,322 |  | $(3,497)$ | (11.2\%) |
| Repairs and maintenance |  | 19,863 | 22,023 |  | $(2,160)$ | (9.8\%) |
| Property taxes |  | 119,139 | 113,567 |  | 5,572 | 4.9\% |
| Insurance |  | 7,267 | 6,800 |  | 467 | 6.9\% |
| Total operating expenses | \$ | 309,550 | \$ 305,508 | \$ | 4,042 | 1.3\% |
| Net operating income | \$ | 769,936 | \$ 775,273 | \$ | $(5,337)$ | (0.7\%) |
| Ending Occupancy |  | 94.8\% | 92.4\% |  |  |  |

2019 Same-Store Pool (811 Stores)

For the Three Months Ended December 31,

|  | 2020 |  | 2019 | \% Variance |
| :---: | :---: | :---: | :---: | :---: |
| \$ | 254,276 | \$ | 246,173 | 3.3\% |
|  | 8,139 |  | 10,669 | (23.7\%) |
| \$ | 262,415 | \$ | 256,842 | 2.2\% |


| \$ | 16,683 | \$ | 17,503 | (4.7\%) |
| :---: | :---: | :---: | :---: | :---: |
|  | 6,518 |  | 6,683 | (2.5\%) |
|  | 7,585 |  | 7,583 | 0.0\% |
|  | 6,584 |  | 7,262 | (9.3\%) |
|  | 4,910 |  | 5,266 | (6.8\%) |
|  | 27,410 |  | 25,699 | 6.7\% |
|  | 1,669 |  | 1,727 | (3.4\%) |
| \$ | 71,359 | \$ | 71,723 | (0.5\%) |
| \$ | 191,056 | \$ | 185,119 | 3.2\% |

For the Year Ended December 31,

| 2020 | 2019 | \% Variance |
| :---: | :---: | :---: |
| \$ 986,049 | \$ 979,277 | 0.7\% |
| 33,438 | 42,915 | (22.1\%) |
| \$ 1,019,487 | \$ 1,022,192 | (0.3\%) |
| \$ 69,307 | \$ 68,077 | 1.8\% |
| 28,243 | 26,361 | 7.1\% |
| 30,488 | 30,237 | 0.8\% |
| 26,196 | 29,518 | (11.3\%) |
| 18,787 | 20,786 | (9.6\%) |
| 111,444 | 105,930 | 5.2\% |
| 6,838 | 6,389 | 7.0\% |
| \$ 291,303 | \$ 287,298 | 1.4\% |
| \$ 728,184 | \$ 734,894 | (0.9\%) |
| 94.8\% | 92.5\% |  |

2018 Same-Store Pool (769 Stores)

For the Three Months Ended December 31,

|  | 2020 |  | 2019 | \% Variance |
| :---: | :---: | :---: | :---: | :---: |
| \$ | 242,067 | \$ | 234,568 | 3.2\% |
|  | 7,707 |  | 10,110 | (23.8\%) |
| \$ | 249,774 | \$ | 244,678 | 2.1\% |
| \$ | 15,840 | \$ | 16,596 | (4.6\%) |
|  | 6,191 |  | 6,288 | (1.5\%) |
|  | 7,272 |  | 7,268 | 0.1\% |
|  | 6,244 |  | 6,881 | (9.3\%) |
|  | 4,645 |  | 5,033 | (7.7\%) |
|  | 26,237 |  | 24,226 | 8.3\% |
|  | 1,600 |  | 1,658 | (3.5\%) |
| \$ | 68,029 | \$ | 67,950 | 0.1\% |
| \$ | 181,745 | \$ | 176,728 | 2.8\% |

For the Year Ended December 31,

|  | 2020 |  | 2019 | \% Variance |
| :---: | :---: | :---: | :---: | :---: |
| \$ | 939,069 | \$ | 933,642 | 0.6\% |
|  | 31,653 |  | 40,637 | (22.1\%) |
| \$ | 970,722 | \$ | 974,279 | (0.4\%) |
| \$ | 65,770 | \$ | 64,525 | 1.9\% |
|  | 26,782 |  | 24,753 | 8.2\% |
|  | 29,234 |  | 28,984 | 0.9\% |
|  | 24,796 |  | 27,922 | (11.2\%) |
|  | 17,769 |  | 19,640 | (9.5\%) |
|  | 104,958 |  | 99,892 | 5.1\% |
|  | 6,553 |  | 6,122 | 7.0\% |
| \$ | 275,862 | \$ | 271,838 | 1.5\% |
| \$ | 694,860 | \$ | 702,441 | (1.1\%) |
|  | 94.8\% |  | 92.5\% |  |

(1) Includes general office expenses, telephone, computer, bank fees, and credit card merchant fees.
(2) Includes utilities and miscellaneous other store expenses.

|  | \# of Stores | $\begin{gathered} \text { Net Rentable } \\ \text { Sq. Ft. } \end{gathered}$ | Net Rent / Occupied Sq. Ft. ${ }^{(2)}$ |  | Average Occupancy for the Three Months Ended December 31, |  | Revenue for the Three Months Ended December 31, ${ }^{(3)}$ |  |  |  | Expenses for the Three Months Ended December 31, ${ }^{(4)}$ |  |  |  |  | NOI <br> for the Three Months Ended December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MSA |  |  |  |  | 2020 | 2019 |  | 2020 |  | 2019 | \% Change |  | 020 |  | 2019 | \% Change |  | 2020 |  | 2019 | \% Change |
| Los Angeles-Riverside-Orange County, CA | 88 | 6,675,092 | \$ | 22.37 | 96.5\% | 94.4\% | \$ | 36,675 | \$ | 35,906 | 2.1\% | \$ | 8,607 | \$ | 7,706 | 11.7\% | \$ | 28,068 | \$ | 28,200 | (0.5\%) |
| New York-Northern New Jersey-Long Island, NY-NJ-PA | 71 | 5,552,706 |  | 24.93 | 95.4\% | 92.2\% |  | 33,933 |  | 33,437 | 1.5\% |  | 9,133 |  | 9,570 | (4.6\%) |  | 24,800 |  | 23,867 | 3.9\% |
| Washington-Baltimore, DC-MD-VA-WV | 52 | 4,168,543 |  | 19.35 | 95.0\% | 91.5\% |  | 19,769 |  | 19,503 | 1.4\% |  | 5,020 |  | 5,099 | (1.5\%) |  | 14,749 |  | 14,404 | 2.4\% |
| Atlanta, GA | 50 | 3,933,438 |  | 12.73 | 96.6\% | 92.9\% |  | 12,605 |  | 12,647 | (0.3\%) |  | 3,395 |  | 3,540 | (4.1\%) |  | 9,210 |  | 9,107 | 1.1\% |
| Dallas-Fort Worth, TX | 49 | 4,132,651 |  | 12.44 | 94.9\% | 93.4\% |  | 12,670 |  | 12,689 | (0.1\%) |  | 4,090 |  | 3,918 | 4.4\% |  | 8,580 |  | 8,771 | (2.2\%) |
| Boston-Worcester-Lawrence, MA-NH-ME-CT | 42 | 2,668,410 |  | 22.43 | 94.5\% | 92.7\% |  | 14,521 |  | 14,022 | 3.6\% |  | 4,270 |  | 4,185 | 2.0\% |  | 10,251 |  | 9,837 | 4.2\% |
| San Francisco-Oakland-San Jose, CA | 40 | 3,081,014 |  | 28.37 | 96.7\% | 93.1\% |  | 21,589 |  | 20,727 | 4.2\% |  | 4,933 |  | 4,769 | 3.4\% |  | 16,656 |  | 15,958 | 4.4\% |
| Chicago-Gary-Kenosha, IL-IN-WI | 31 | 2,419,051 |  | 15.43 | 95.6\% | 93.6\% |  | 9,212 |  | 8,702 | 5.9\% |  | 3,940 |  | 3,516 | 12.1\% |  | 5,272 |  | 5,186 | 1.7\% |
| Miami-Fort Lauderdale, FL | 28 | 2,213,200 |  | 18.62 | 96.2\% | 93.0\% |  | 10,263 |  | 10,127 | 1.3\% |  | 2,546 |  | 2,898 | (12.1\%) |  | 7,717 |  | 7,229 | 6.8\% |
| Phoenix-Mesa, AZ | 21 | 1,495,729 |  | 14.16 | 93.9\% | 94.7\% |  | 5,157 |  | 4,787 | 7.7\% |  | 1,206 |  | 1,291 | (6.6\%) |  | 3,951 |  | 3,496 | 13.0\% |
| Houston-Galveston-Brazoria, TX | 19 | 1,760,916 |  | 12.56 | 93.4\% | 91.1\% |  | 5,325 |  | 5,371 | (0.9\%) |  | 2,004 |  | 1,827 | 9.7\% |  | 3,321 |  | 3,544 | (6.3\%) |
| Philadelphia-Wilmington-Atlantic City, PA-DE-NJ | 18 | 1,378,948 |  | 16.67 | 96.0\% | 92.3\% |  | 5,712 |  | 5,472 | 4.4\% |  | 1,631 |  | 1,581 | 3.2\% |  | 4,081 |  | 3,891 | 4.9\% |
| Norfolk-Virginia Beach-Newport News, VA-NC | 15 | 1,345,354 |  | 13.73 | 96.3\% | 94.5\% |  | 4,661 |  | 4,335 | 7.5\% |  | 1,217 |  | 1,245 | (2.2\%) |  | 3,444 |  | 3,090 | 11.5\% |
| Cincinnati-Northern Kentucky | 14 | 1,168,637 |  | 11.19 | 94.8\% | 94.7\% |  | 3,269 |  | 3,161 | 3.4\% |  | 826 |  | 792 | 4.3\% |  | 2,443 |  | 2,369 | 3.1\% |
| Sacramento-Yolo, CA | 14 | 1,175,409 |  | 16.39 | 96.5\% | 93.4\% |  | 4,791 |  | 4,550 | 5.3\% |  | 1,112 |  | 1,168 | (4.8\%) |  | 3,679 |  | 3,382 | 8.8\% |
| Las Vegas, NV-AZ | 14 | 1,039,673 |  | 12.91 | 95.3\% | 94.9\% |  | 3,359 |  | 3,180 | 5.6\% |  | 648 |  | 774 | (16.3\%) |  | 2,711 |  | 2,406 | 12.7\% |
| Tampa-St. Petersburg-Clearwater, FL | 14 | 885,453 |  | 16.82 | 95.0\% | 92.0\% |  | 3,655 |  | 3,549 | 3.0\% |  | 912 |  | 981 | (7.0\%) |  | 2,743 |  | 2,568 | 6.8\% |
| Indianapolis, IN | 14 | 879,227 |  | 11.42 | 94.5\% | 94.1\% |  | 2,491 |  | 2,405 | 3.6\% |  | 754 |  | 813 | (7.3\%) |  | 1,737 |  | 1,592 | 9.1\% |
| Charleston-North Charleston, SC | 12 | 972,721 |  | 11.91 | 94.5\% | 88.3\% |  | 2,836 |  | 2,803 | 1.2\% |  | 874 |  | 947 | (7.7\%) |  | 1,962 |  | 1,856 | 5.7\% |
| Austin-San Marcos, TX | 11 | 975,267 |  | 13.69 | 95.6\% | 93.6\% |  | 3,258 |  | 3,204 | 1.7\% |  | 1,266 |  | 1,205 | 5.1\% |  | 1,992 |  | 1,999 | (0.4\%) |
| Memphis, TN-AR-MS | 11 | 969,692 |  | 10.00 | 95.7\% | 94.4\% |  | 2,443 |  | 2,398 | 1.9\% |  | 773 |  | 793 | (2.5\%) |  | 1,670 |  | 1,605 | 4.0\% |
| Orlando, FL | 11 | 825,645 |  | 13.74 | 95.5\% | 93.9\% |  | 2,831 |  | 2,845 | (0.5\%) |  | 735 |  | 817 | (10.0\%) |  | 2,096 |  | 2,028 | 3.4\% |
| Other MSAs | 220 | 16,304,733 |  | 14.25 | 94.6\% | 92.4\% |  | 56,938 |  | 55,939 | 1.8\% |  | 15,771 |  | 16,715 | (5.6\%) |  | 41,167 |  | 39,224 | 5.0\% |
| TOTALS | 859 | 66,021,509 | \$ | 17.13 | 95.3\% | 92.9\% | \$ | 277,963 | \$ | 271,759 | 2.3\% | \$ | 75,663 | \$ | 76,150 | (0.6\%) | \$ | 202,300 | \$ | 195,609 | 3.4\% |

(1) MSAs (Metropolitan Statistical Areas) as defined by the U.S. Census Bureau. List includes MSAs where the Company has ten or more stores
(2) Net rent is annualized total rental revenue less discounts, bad debt and refunds.
(3) Revenues do not include tenant reinsurance income.
(4) Expenses do not include management fees, casualty loss, or tenant reinsurance expense.
(Dollars in thousands except for net rent per occupied square foot)

|  | \# of Stores | $\begin{aligned} & \text { Net Rentable } \\ & \text { Sq. Ft. } \end{aligned}$ | Net Rent / Occupied Sq. Ft. ${ }^{(2)}$ |  | Average Occupancy for the Year Ended December 31, |  | Revenue for the Year Ended December 31, ${ }^{(3)}$ |  |  |  | Expenses for the Year Ended December 31, ${ }^{(4)}$ |  |  |  |  | NOI <br> for the Year Ended December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MSA |  |  |  |  | 2020 | 2019 |  | 2020 |  | 2019 | \% Change |  | 2020 |  | 2019 | \% Change |  | 2020 |  | 2019 | \% Change |
| Los Angeles-Riverside-Orange County, CA | 88 | 6,675,092 | \$ | 22.00 | 95.2\% | 93.9\% | \$ | 142,635 | \$ | 141,231 | 1.0\% | \$ | 33,943 | \$ | 31,813 | 6.7\% | \$ | 108,692 | \$ | 109,418 | (0.7\%) |
| New York-Northern New Jersey-Long Island, NY-NJ-PA | 71 | 5,552,706 |  | 24.60 | 93.6\% | 92.4\% |  | 131,693 |  | 132,824 | (0.9\%) |  | 36,450 |  | 36,119 | 0.9\% |  | 95,243 |  | 96,705 | (1.5\%) |
| Washington-Baltimore, DC-MD-VA-WV | 52 | 4,168,543 |  | 19.16 | 93.2\% | 91.9\% |  | 77,191 |  | 78,210 | (1.3\%) |  | 20,175 |  | 20,628 | (2.2\%) |  | 57,016 |  | 57,582 | (1.0\%) |
| Atlanta, GA | 50 | 3,933,438 |  | 12.71 | 94.4\% | 92.8\% |  | 49,283 |  | 50,269 | (2.0\%) |  | 13,748 |  | 14,044 | (2.1\%) |  | 35,535 |  | 36,225 | (1.9\%) |
| Dallas-Fort Worth, TX | 49 | 4,132,651 |  | 12.37 | 93.7\% | 92.5\% |  | 49,947 |  | 50,643 | (1.4\%) |  | 16,403 |  | 16,293 | 0.7\% |  | 33,544 |  | 34,350 | (2.3\%) |
| Boston-Worcester-Lawrence, MA-NH-ME-CT | 42 | 2,668,410 |  | 21.95 | 93.0\% | 91.8\% |  | 56,056 |  | 55,533 | 0.9\% |  | 17,019 |  | 16,891 | 0.8\% |  | 39,037 |  | 38,642 | 1.0\% |
| San Francisco-Oakland-San Jose, CA | 40 | 3,081,014 |  | 27.75 | 95.2\% | 92.8\% |  | 83,315 |  | 82,215 | 1.3\% |  | 19,302 |  | 18,569 | 3.9\% |  | 64,013 |  | 63,646 | 0.6\% |
| Chicago-Gary-Kenosha, IL-IN-WI | 31 | 2,419,051 |  | 14.89 | 94.3\% | 93.3\% |  | 35,161 |  | 34,546 | 1.8\% |  | 17,310 |  | 15,830 | 9.3\% |  | 17,851 |  | 18,716 | (4.6\%) |
| Miami-Fort Lauderdale, FL | 28 | 2,213,200 |  | 18.47 | 93.8\% | 92.4\% |  | 39,789 |  | 40,460 | (1.7\%) |  | 11,739 |  | 12,025 | (2.4\%) |  | 28,050 |  | 28,435 | (1.4\%) |
| Phoenix-Mesa, AZ | 21 | 1,495,729 |  | 13.44 | 93.6\% | 95.0\% |  | 19,572 |  | 18,787 | 4.2\% |  | 5,416 |  | 4,985 | 8.6\% |  | 14,156 |  | 13,802 | 2.6\% |
| Houston-Galveston-Brazoria, TX | 19 | 1,760,916 |  | 12.47 | 92.4\% | 90.8\% |  | 21,017 |  | 21,630 | (2.8\%) |  | 8,213 |  | 7,661 | 7.2\% |  | 12,804 |  | 13,969 | (8.3\%) |
| Philadelphia-Wilmington-Atlantic City, PA-DE-NJ | 18 | 1,378,948 |  | 16.45 | 93.9\% | 92.3\% |  | 22,094 |  | 21,579 | 2.4\% |  | 6,501 |  | 6,565 | (1.0\%) |  | 15,593 |  | 15,014 | 3.9\% |
| Norfolk-Virginia Beach-Newport News, VA-NC | 15 | 1,345,354 |  | 13.24 | 95.1\% | 93.8\% |  | 17,767 |  | 17,014 | 4.4\% |  | 4,927 |  | 4,780 | 3.1\% |  | 12,840 |  | 12,234 | 5.0\% |
| Cincinnati-Northern Kentucky | 14 | 1,168,637 |  | 10.88 | 94.1\% | 94.1\% |  | 12,631 |  | 12,502 | 1.0\% |  | 3,161 |  | 3,187 | (0.8\%) |  | 9,470 |  | 9,315 | 1.7\% |
| Sacramento-Yolo, CA | 14 | 1,175,409 |  | 16.14 | 94.1\% | 93.1\% |  | 18,264 |  | 18,020 | 1.4\% |  | 4,634 |  | 4,159 | 11.4\% |  | 13,630 |  | 13,861 | (1.7\%) |
| Las Vegas, NV-AZ | 14 | 1,039,673 |  | 12.37 | 94.7\% | 94.9\% |  | 12,756 |  | 12,323 | 3.5\% |  | 3,127 |  | 2,958 | 5.7\% |  | 9,629 |  | 9,365 | 2.8\% |
| Tampa-St. Petersburg-Clearwater, FL | 14 | 885,453 |  | 16.56 | 93.0\% | 91.9\% |  | 14,083 |  | 14,395 | (2.2\%) |  | 4,156 |  | 4,172 | (0.4\%) |  | 9,927 |  | 10,223 | (2.9\%) |
| Indianapolis, IN | 14 | 879,227 |  | 11.11 | 93.7\% | 93.6\% |  | 9,637 |  | 9,576 | 0.6\% |  | 3,343 |  | 3,210 | 4.1\% |  | 6,294 |  | 6,366 | (1.1\%) |
| Charleston-North Charleston, SC | 12 | 972,721 |  | 11.88 | 92.0\% | 88.2\% |  | 11,032 |  | 11,327 | (2.6\%) |  | 3,515 |  | 3,582 | (1.9\%) |  | 7,517 |  | 7,745 | (2.9\%) |
| Austin-San Marcos, TX | 11 | 975,267 |  | 13.51 | 94.5\% | 93.8\% |  | 12,751 |  | 12,800 | (0.4\%) |  | 5,029 |  | 4,963 | 1.3\% |  | 7,722 |  | 7,837 | (1.5\%) |
| Memphis, TN-AR-MS | 11 | 969,692 |  | 10.01 | 94.4\% | 92.9\% |  | 9,564 |  | 9,447 | 1.2\% |  | 3,159 |  | 3,153 | 0.2\% |  | 6,405 |  | 6,294 | 1.8\% |
| Orlando, FL | 11 | 825,645 |  | 13.67 | 94.1\% | 93.3\% |  | 11,113 |  | 11,286 | (1.5\%) |  | 3,260 |  | 3,350 | (2.7\%) |  | 7,853 |  | 7,936 | (1.0\%) |
| Other MSAs | 220 | 16,304,733 |  | 14.03 | 93.6\% | 92.4\% |  | 222,135 |  | 224,164 | (0.9\%) |  | 65,020 |  | 66,571 | (2.3\%) |  | 157,115 |  | 157,593 | (0.3\%) |
| $\underline{\text { TOTALS }}$ | 859 | 66,021,509 | \$ | 16.85 | 93.9\% | 92.7\% |  | ,079,486 | \$1 | ,080,781 | (0.1\%) | \$ | 309,550 | \$ | 305,508 | 1.3\% | \$ | 769,936 | \$ | 775,273 | (0.7\%) |

(1) MSAs (Metropolitan Statistical Areas) as defined by the U.S. Census Bureau. List includes MSAs where the Company has ten or more stores
(2) Net rent is annualized total rental revenue less discounts, bad debt and refunds.
(3) Revenues do not include tenant reinsurance income.
(4) Expenses do not include manalty loss, or tenant reinsurance expense

|  | \# of Stores | $\begin{aligned} & \text { Net Rentable } \\ & \text { Sq. Ft. } \end{aligned}$ | Net Rent / Occupied Sq. Ft. ${ }^{(3)}$ |  | Average Occupancy for the Three Months Ended December 31, |  | Revenue for the Three Months Ended December 31, ${ }^{(4)}$ |  |  |  |  | Expenses for the Three Months Ended December 31, ${ }^{\text {(5) }}$ |  |  |  | NOI <br> for the Three Months Ended December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MSA |  |  |  |  | 2020 | 2019 |  | 2020 |  | 2019 | \% Change |  | 2020 |  | 2019 | \% Change |  | 2020 |  | 2019 | \% Change |
| Los Angeles-Riverside-Orange County, CA | 150 | 12,095,788 | \$ | 20.43 | 96.5\% | 94.1\% | \$ | 60,843 | \$ | 58,985 | 3.1\% | \$ | 13,948 | \$ | 12,919 | 8.0\% | \$ | 46,895 | \$ | 46,066 | 1.8\% |
| New York-Northern New Jersey-Long Island, NY-NJ-PA | 112 | 8,495,628 |  | 24.61 | 94.9\% | 91.7\% |  | 51,002 |  | 50,147 | 1.7\% |  | 14,271 |  | 14,917 | (4.3\%) |  | 36,731 |  | 35,230 | 4.3\% |
| Washington-Baltimore, DC-MD-VA-WV | 89 | 6,765,623 |  | 19.93 | 95.1\% | 91.5\% |  | 33,014 |  | 32,477 | 1.7\% |  | 8,107 |  | 8,231 | (1.5\%) |  | 24,907 |  | 24,246 | 2.7\% |
| Dallas-Fort Worth, TX | 65 | 5,382,228 |  | 12.61 | 94.7\% | 93.3\% |  | 16,669 |  | 16,611 | 0.3\% |  | 5,121 |  | 4,922 | 4.0\% |  | 11,548 |  | 11,689 | (1.2\%) |
| Atlanta, GA | 60 | 4,650,496 |  | 12.36 | 96.3\% | 92.8\% |  | 14,466 |  | 14,611 | (1.0\%) |  | 3,940 |  | 4,086 | (3.6\%) |  | 10,526 |  | 10,525 | 0.0\% |
| San Francisco-Oakland-San Jose, CA | 56 | 4,142,862 |  | 27.79 | 96.6\% | 92.8\% |  | 28,398 |  | 27,335 | 3.9\% |  | 6,343 |  | 6,297 | 0.7\% |  | 22,055 |  | 21,038 | 4.8\% |
| Boston-Worcester-Lawrence, MA-NH-ME-CT | 53 | 3,365,965 |  | 21.84 | 94.4\% | 92.7\% |  | 17,803 |  | 17,092 | 4.2\% |  | 5,155 |  | 5,102 | 1.0\% |  | 12,648 |  | 11,990 | 5.5\% |
| Chicago-Gary-Kenosha, IL-IN-WI | 45 | 3,327,732 |  | 15.71 | 95.0\% | 93.1\% |  | 12,793 |  | 11,974 | 6.8\% |  | 4,945 |  | 4,564 | 8.3\% |  | 7,848 |  | 7,410 | 5.9\% |
| Philadelphia-Wilmington-Atlantic City, PA-DE-NJ | 42 | 3,154,182 |  | 16.87 | 96.0\% | 92.3\% |  | 13,172 |  | 12,567 | 4.8\% |  | 3,737 |  | 3,445 | 8.5\% |  | 9,435 |  | 9,122 | 3.4\% |
| Miami-Fort Lauderdale, FL | 37 | 2,931,670 |  | 18.48 | 96.3\% | 93.2\% |  | 13,488 |  | 13,225 | 2.0\% |  | 3,335 |  | 3,737 | (10.8\%) |  | 10,153 |  | 9,488 | 7.0\% |
| Houston-Galveston-Brazoria, TX | 33 | 2,844,107 |  | 11.54 | 93.5\% | 90.4\% |  | 7,954 |  | 7,931 | 0.3\% |  | 3,068 |  | 2,835 | 8.2\% |  | 4,886 |  | 5,096 | (4.1\%) |
| Phoenix-Mesa, AZ | 34 | 2,438,901 |  | 13.24 | 94.5\% | 94.8\% |  | 7,956 |  | 7,309 | 8.9\% |  | 1,894 |  | 2,008 | (5.7\%) |  | 6,062 |  | 5,301 | 14.4\% |
| Memphis, TN-AR-MS | 24 | 1,867,895 |  | 11.00 | 95.2\% | 94.2\% |  | 5,138 |  | 4,988 | 3.0\% |  | 1,524 |  | 1,563 | (2.5\%) |  | 3,614 |  | 3,425 | 5.5\% |
| Tampa-St. Petersburg-Clearwater, FL | 25 | 1,608,369 |  | 14.74 | 94.5\% | 91.5\% |  | 5,806 |  | 5,666 | 2.5\% |  | 1,589 |  | 1,697 | (6.4\%) |  | 4,217 |  | 3,969 | 6.2\% |
| Las Vegas, NV-AZ | 22 | 1,959,299 |  | 11.53 | 96.0\% | 95.1\% |  | 5,694 |  | 5,346 | 6.5\% |  | 1,114 |  | 1,313 | (15.2\%) |  | 4,580 |  | 4,033 | 13.6\% |
| Denver-Boulder-Greeley, CO | 22 | 1,581,971 |  | 13.80 | 95.0\% | 93.0\% |  | 5,252 |  | 5,084 | 3.3\% |  | 1,583 |  | 1,589 | (0.4\%) |  | 3,669 |  | 3,495 | 5.0\% |
| Indianapolis, $\mathbb{I N}$ | 22 | 1,426,822 |  | 11.43 | 94.9\% | 93.1\% |  | 4,046 |  | 3,824 | 5.8\% |  | 1,264 |  | 1,338 | (5.5\%) |  | 2,782 |  | 2,486 | 11.9\% |
| Sacramento-Yolo, CA | 19 | 1,552,359 |  | 15.93 | 96.5\% | 93.8\% |  | 6,145 |  | 5,862 | 4.8\% |  | 1,445 |  | 1,520 | (4.9\%) |  | 4,700 |  | 4,342 | 8.2\% |
| Orlando, FL | 17 | 1,335,415 |  | 13.31 | 95.2\% | 93.5\% |  | 4,410 |  | 4,322 | 2.0\% |  | 1,203 |  | 1,305 | (7.8\%) |  | 3,207 |  | 3,017 | 6.3\% |
| Norfolk-Virginia Beach-Newport News, VA-NC | 17 | 1,493,426 |  | 13.88 | 96.3\% | 94.7\% |  | 5,233 |  | 4,841 | 8.1\% |  | 1,333 |  | 1,352 | (1.4\%) |  | 3,900 |  | 3,489 | 11.8\% |
| Charleston-North Charleston, SC | 16 | 1,298,143 |  | 13.64 | 94.5\% | 89.0\% |  | 4,317 |  | 4,231 | 2.0\% |  | 1,117 |  | 1,180 | (5.3\%) |  | 3,200 |  | 3,051 | 4.9\% |
| Oklahoma City, OK | 12 | 1,060,055 |  | 7.88 | 96.6\% | 94.9\% |  | 2,099 |  | 2,034 | 3.2\% |  | 580 |  | 617 | (6.0\%) |  | 1,519 |  | 1,417 | 7.2\% |
| West Palm Beach-Boca Raton, FL | 15 | 1,106,709 |  | 14.42 | 94.0\% | 93.0\% |  | 3,890 |  | 3,736 | 4.1\% |  | 1,141 |  | 1,194 | (4.4\%) |  | 2,749 |  | 2,542 | 8.1\% |
| Austin-San Marcos, TX | 14 | 1,174,393 |  | 13.52 | 95.6\% | 93.6\% |  | 3,876 |  | 3,772 | 2.8\% |  | 1,513 |  | 1,445 | 4.7\% |  | 2,363 |  | 2,327 | 1.5\% |
| Cincinnati-Northern Kentucky | 14 | 1,168,637 |  | 11.19 | 94.8\% | 94.7\% |  | 3,269 |  | 3,161 | 3.4\% |  | 826 |  | 792 | 4.3\% |  | 2,443 |  | 2,369 | 3.1\% |
| Portland-Salem, OR-WA | 14 | 869,337 |  | 15.28 | 94.5\% | 93.0\% |  | 3,232 |  | 3,228 | 0.1\% |  | 918 |  | 939 | (2.2\%) |  | 2,314 |  | 2,289 | 1.1\% |
| San Diego, CA | 13 | 1,244,766 |  | 18.23 | 96.6\% | 91.8\% |  | 5,637 |  | 5,381 | 4.8\% |  | 1,433 |  | 1,683 | (14.9\%) |  | 4,204 |  | 3,698 | 13.7\% |
| Salt Lake City-Ogden, UT | 13 | 951,865 |  | 11.78 | 95.3\% | 93.5\% |  | 2,769 |  | 2,721 | 1.8\% |  | 743 |  | 826 | (10.0\%) |  | 2,026 |  | 1,895 | 6.9\% |
| Albuquerque, NM | 13 | 809,295 |  | 13.13 | 94.8\% | 92.9\% |  | 2,629 |  | 2,468 | 6.5\% |  | 651 |  | 703 | (7.4\%) |  | 1,978 |  | 1,765 | 12.1\% |
| Columbus, OH | 11 | 772,769 |  | 10.74 | 95.0\% | 93.6\% |  | 2,077 |  | 1,978 | 5.0\% |  | 679 |  | 705 | (3.7\%) |  | 1,398 |  | 1,273 | 9.8\% |
| Sarasota-Bradenton, FL | 10 | 696,186 |  | 13.84 | 96.7\% | 93.0\% |  | 2,408 |  | 2,293 | 5.0\% |  | 714 |  | 731 | (2.3\%) |  | 1,694 |  | 1,562 | 8.5\% |
| Hawaii, HI | 11 | 727,225 |  | 32.37 | 93.1\% | 90.6\% |  | 5,612 |  | 5,507 | 1.9\% |  | 1,460 |  | 1,492 | (2.1\%) |  | 4,152 |  | 4,015 | 3.4\% |
| El Paso, TX | 10 | 755,966 |  | 9.87 | 96.5\% | 91.1\% |  | 1,868 |  | 1,679 | 11.3\% |  | 490 |  | 492 | (0.4\%) |  | 1,378 |  | 1,187 | 16.1\% |
| Other MSAs | 246 | 18,686,117 |  | 13.33 | 94.8\% | 92.0\% |  | 61,250 |  | 59,518 | 2.9\% |  | 17,444 |  | 18,554 | (6.0\%) |  | 43,806 |  | 40,964 | 6.9\% |
| TOTALS | 1,356 | 103,742,201 | \$ | 16.63 | 95.3\% | 92.7\% | \$ | 424,215 | \$ | 411,904 | 3.0\% | \$ | 114,628 | \$ | 116,093 | (1.3\%) | \$ | 309,587 | \$ | 295,811 | 4.7\% |

(1) MSAs (Metropolitan Statistical Areas) as defined by the U.S. Census Bureau. List includes MSAs where the Company has ten or more stores.
(2) A store is considered stabilized when it is either over three years old or has maintained $80 \%$ occupancy for one year.
(4) Revenues do not include tenant reinsurance income.
(5) Expenses do not include management fees, casualty loss, or tenant reinsurance expense.

# Net Rent Average Occupancy Revenue Expenses <br> for the Year Ended for the Year Ended <br> for the Year Ended <br> for the Year Ended 

Net Rentable Occupied
December 31, ${ }^{(5)}$

|  | \# of Stores | Net Rentable Sq. Ft. | $\text { Sq. Ft. }{ }^{(3)}$ |  | for the Year Ended December 31, |  | December 31, ${ }^{(4)}$ |  |  |  | December 31, ${ }^{(5)}$ |  |  |  |  | for the Year Ended December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MSA |  |  |  |  | 2020 | 2019 |  | 2020 |  | 2019 | \% Change |  | 2020 |  | 2019 | \% Change |  | 2020 |  | 2019 | \% Change |
| Los Angeles-Riverside-Orange County, CA | 150 | 12,095,788 | \$ | 20.05 | 95.0\% | 93.7\% | \$ | 235,471 | \$ | 231,798 | 1.6\% | \$ | 55,058 | \$ | 51,979 | 5.9\% | \$ | 180,413 | \$ | 179,819 | 0.3\% |
| New York-Northern New Jersey-Long Island, NY-NJ-PA | 112 | 8,495,628 |  | 24.27 | 93.0\% | 92.0\% |  | 197,625 |  | 199,547 | (1.0\%) |  | 57,759 |  | 57,010 | 1.3\% |  | 139,866 |  | 142,537 | (1.9\%) |
| Washington-Baltimore, DC-MD-VA-WV | 89 | 6,765,623 |  | 19.78 | 93.2\% | 91.8\% |  | 128,829 |  | 130,031 | (0.9\%) |  | 32,905 |  | 32,975 | (0.2\%) |  | 95,924 |  | 97,056 | (1.2\%) |
| Dallas-Fort Worth, TX | 65 | 5,382,228 |  | 12.51 | 93.7\% | 92.4\% |  | 65,665 |  | 66,293 | (0.9\%) |  | 20,481 |  | 20,423 | 0.3\% |  | 45,184 |  | 45,870 | (1.5\%) |
| Atlanta, GA | 60 | 4,650,496 |  | 12.36 | 94.1\% | 92.8\% |  | 56,673 |  | 58,054 | (2.4\%) |  | 15,933 |  | 16,237 | (1.9\%) |  | 40,740 |  | 41,817 | (2.6\%) |
| San Francisco-Oakland-San Jose, CA | 56 | 4,142,862 |  | 27.29 | 95.0\% | 92.6\% |  | 109,783 |  | 108,832 | 0.9\% |  | 25,125 |  | 24,062 | 4.4\% |  | 84,658 |  | 84,770 | (0.1\%) |
| Boston-Worcester-Lawrence, MA-NH-ME-CT | 53 | 3,365,965 |  | 21.35 | 92.8\% | 91.8\% |  | 68,608 |  | 67,694 | 1.4\% |  | 20,610 |  | 20,542 | 0.3\% |  | 47,998 |  | 47,152 | 1.8\% |
| Chicago-Gary-Kenosha, IL-IN-WI | 45 | 3,327,732 |  | 15.10 | 93.8\% | 92.6\% |  | 48,727 |  | 47,193 | 3.3\% |  | 21,202 |  | 20,046 | 5.8\% |  | 27,525 |  | 27,147 | 1.4\% |
| Philadelphia-Wilmington-Atlantic City, PA-DE-NJ | 42 | 3,154,182 |  | 16.59 | 93.9\% | 92.4\% |  | 50,758 |  | 49,887 | 1.7\% |  | 14,801 |  | 14,209 | 4.2\% |  | 35,957 |  | 35,678 | 0.8\% |
| Miami-Fort Lauderdale, FL | 37 | 2,931,670 |  | 18.28 | 94.0\% | 92.4\% |  | 52,167 |  | 52,881 | (1.4\%) |  | 15,073 |  | 15,430 | (2.3\%) |  | 37,094 |  | 37,451 | (1.0\%) |
| Houston-Galveston-Brazoria, TX | 33 | 2,844,107 |  | 11.43 | 92.3\% | 90.0\% |  | 31,254 |  | 31,881 | (2.0\%) |  | 12,519 |  | 11,767 | 6.4\% |  | 18,735 |  | 20,114 | (6.9\%) |
| Phoenix-Mesa, AZ | 34 | 2,438,901 |  | 12.55 | 94.2\% | 94.5\% |  | 30,119 |  | 28,679 | 5.0\% |  | 8,381 |  | 7,817 | 7.2\% |  | 21,738 |  | 20,862 | 4.2\% |
| Memphis, TN-AR-MS | 24 | 1,867,895 |  | 10.90 | 94.0\% | 93.3\% |  | 19,985 |  | 19,699 | 1.5\% |  | 6,386 |  | 6,311 | 1.2\% |  | 13,599 |  | 13,388 | 1.6\% |
| Tampa-St. Petersburg-Clearwater, FL | 25 | 1,608,369 |  | 14.53 | 92.8\% | 90.9\% |  | 22,466 |  | 22,892 | (1.9\%) |  | 6,953 |  | 7,063 | (1.6\%) |  | 15,513 |  | 15,829 | (2.0\%) |
| Las Vegas, NV-AZ | 22 | 1,959,299 |  | 11.00 | 95.3\% | 95.6\% |  | 21,516 |  | 20,801 | 3.4\% |  | 5,369 |  | 4,986 | 7.7\% |  | 16,147 |  | 15,815 | 2.1\% |
| Denver-Boulder-Greeley, CO | 22 | 1,581,971 |  | 13.34 | 94.0\% | 90.4\% |  | 20,310 |  | 20,246 | 0.3\% |  | 6,548 |  | 6,356 | 3.0\% |  | 13,762 |  | 13,890 | (0.9\%) |
| Indianapolis, IN | 22 | 1,426,822 |  | 11.03 | 93.6\% | 92.3\% |  | 15,525 |  | 15,158 | 2.4\% |  | 5,456 |  | 5,345 | 2.1\% |  | 10,069 |  | 9,813 | 2.6\% |
| Sacramento-Yolo, CA | 19 | 1,552,359 |  | 15.67 | 94.3\% | 93.4\% |  | 23,490 |  | 23,167 | 1.4\% |  | 6,025 |  | 5,541 | 8.7\% |  | 17,465 |  | 17,626 | (0.9\%) |
| Orlando, FL | 17 | 1,335,415 |  | 13.03 | 94.1\% | 92.3\% |  | 17,127 |  | 17,048 | 0.5\% |  | 5,046 |  | 5,196 | (2.9\%) |  | 12,081 |  | 11,852 | 1.9\% |
| Norfolk-Virginia Beach-Newport News, VA-NC | 17 | 1,493,426 |  | 13.35 | 95.2\% | 93.8\% |  | 19,920 |  | 18,891 | 5.4\% |  | 5,376 |  | 5,201 | 3.4\% |  | 14,544 |  | 13,690 | 6.2\% |
| Charleston-North Charleston, SC | 16 | 1,298,143 |  | 13.57 | 92.3\% | 88.6\% |  | 16,808 |  | 17,017 | (1.2\%) |  | 4,506 |  | 4,504 | 0.0\% |  | 12,302 |  | 12,513 | (1.7\%) |
| Oklahoma City, OK | 12 | 1,060,055 |  | 7.84 | 95.7\% | 93.0\% |  | 8,285 |  | 7,895 | 4.9\% |  | 2,411 |  | 2,429 | (0.7\%) |  | 5,874 |  | 5,466 | 7.5\% |
| West Palm Beach-Boca Raton, FL | 15 | 1,106,709 |  | 14.10 | 93.3\% | 92.2\% |  | 14,992 |  | 15,026 | (0.2\%) |  | 5,006 |  | 4,848 | 3.3\% |  | 9,986 |  | 10,178 | (1.9\%) |
| Austin-San Marcos, TX | 14 | 1,174,393 |  | 13.31 | 94.5\% | 93.5\% |  | 15,123 |  | 15,031 | 0.6\% |  | 6,038 |  | 6,004 | 0.6\% |  | 9,085 |  | 9,027 | 0.6\% |
| Cincinnati-Northern Kentucky | 14 | 1,168,637 |  | 10.88 | 94.1\% | 94.1\% |  | 12,631 |  | 12,502 | 1.0\% |  | 3,161 |  | 3,187 | (0.8\%) |  | 9,470 |  | 9,315 | 1.7\% |
| Portland-Salem, OR-WA | 14 | 869,337 |  | 15.13 | 93.8\% | 90.3\% |  | 12,709 |  | 12,702 | 0.1\% |  | 3,467 |  | 3,652 | (5.1\%) |  | 9,242 |  | 9,050 | 2.1\% |
| San Diego, CA | 13 | 1,244,766 |  | 17.80 | 94.6\% | 92.4\% |  | 21,488 |  | 21,611 | (0.6\%) |  | 5,965 |  | 5,971 | (0.1\%) |  | 15,523 |  | 15,640 | (0.7\%) |
| Salt Lake City-Ogden, UT | 13 | 951,865 |  | 11.66 | 94.8\% | 92.1\% |  | 10,946 |  | 10,838 | 1.0\% |  | 3,119 |  | 3,292 | (5.3\%) |  | 7,827 |  | 7,546 | 3.7\% |
| Albuquerque, NM | 13 | 809,295 |  | 12.54 | 94.6\% | 93.3\% |  | 10,045 |  | 9,813 | 2.4\% |  | 2,605 |  | 2,755 | (5.4\%) |  | 7,440 |  | 7,058 | 5.4\% |
| Columbus, OH | 11 | 772,769 |  | 10.39 | 94.2\% | 92.7\% |  | 7,981 |  | 7,855 | 1.6\% |  | 2,779 |  | 2,828 | (1.7\%) |  | 5,202 |  | 5,027 | 3.5\% |
| Sarasota-Bradenton, FL | 10 | 696,186 |  | 13.53 | 94.1\% | 93.0\% |  | 9,171 |  | 9,138 | 0.4\% |  | 2,979 |  | 3,003 | (0.8\%) |  | 6,192 |  | 6,135 | 0.9\% |
| Hawaii, HI | 11 | 727,225 |  | 31.95 | 92.6\% | 91.8\% |  | 22,093 |  | 21,929 | 0.7\% |  | 5,876 |  | 5,742 | 2.3\% |  | 16,217 |  | 16,187 | 0.2\% |
| El Paso, TX | 10 | 755,966 |  | 9.42 | 95.8\% | 94.6\% |  | 7,097 |  | 6,751 | 5.1\% |  | 1,971 |  | 1,913 | 3.0\% |  | 5,126 |  | 4,838 | 6.0\% |
| Other MSAs | 246 | 18,686,117 |  | 13.07 | 93.5\% | 91.7\% |  | 237,183 |  | 236,212 | 0.4\% |  | 71,445 |  | 73,065 | (2.2\%) |  | 165,738 |  | 163,147 | 1.6\% |
| TOTALS | 1,356 | 103,742,201 | \$ | 16.33 | 93.9\% | 92.4\% |  | 1,642,570 |  | 1,634,992 | 0.5\% | \$ | 468,334 | \$ | 461,689 | 1.4\% | \$ | 1,174,236 |  | 1,173,303 | 0.1\% |

[^4]Certificate of Occupancy / Development Stores - Under Agreement as of December 31, 2020

| Store Location | Type | Estimated Opening | $\begin{gathered} \text { Estimated } \\ \text { NRSF } \\ \hline \end{gathered}$ | Purchase Price / Estimated Cost |  | Land + Construction in Progress |  | EXR Ownership |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2021 Projected Openings |  |  |  |  |  |  |  |  |
| El Cajon, CA ${ }^{(1)}$ | Development | 3Q 2021 | 55,345 | \$ | 2,834 | \$ | 46 | Wholly-Owned |
| Vista, CA | C of O | 4Q 2021 | 104,400 |  | 16,000 |  | - | Joint Venture (10\%) |
| Neptune City, NJ | C of O | 4Q 2021 | 65,875 |  | 11,450 |  | - | Wholly-Owned |
| Total 2021 |  | 3 | 225,620 | \$ | 30,284 | \$ | 46 |  |

[^5]
(2) Acquired C of O store adjacent to existing EXR site. Operating both locations as a single store.
(3) Store opened 3Q 2019 and was previously managed by EXR. EXR purchased store in 1Q 2020.

Revenue
Date EXR \% Purchase Net Rentable Occupancy at for the Year Ended Opened Ownership Price Sq. Ft. December 31, December 31,

|  | 号 | Own |  | , | , | 2020 | 2019 | 2020 |  | 2019 |  | 2020 |  | 2019 |  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Raleigh, NC | 1Q 2018 | 10.0\% | \$ | 8,800 | 74,968 | 94.8\% | 62.5\% | \$ | 453 | \$ | 333 | \$ | 316 | \$ | 308 | \$ | 137 | \$ | 25 |
| Cherry Creek, CO ${ }^{(1)}$ | 1Q 2018 | 100.0\% |  | 14,000 | 88,368 | 95.1\% | 69.3\% |  | 931 |  | 594 |  | 438 |  | 483 |  | 493 |  | 111 |
| Totowa, NJ | 1Q 2018 | 100.0\% |  | 19,541 | 90,192 | 96.3\% | 66.6\% |  | 1,093 |  | 832 |  | 644 |  | 650 |  | 449 |  | 182 |
| Chicago, IL | 1Q 2018 | 10.0\% |  | 14,500 | 98,687 | 65.5\% | 52.2\% |  | 588 |  | 367 |  | 583 |  | 468 |  | 5 |  | (101) |
| Elmhurst, IL | 2Q 2018 | 25.0\% |  | 9,960 | 82,763 | 99.0\% | 86.0\% |  | 767 |  | 558 |  | 319 |  | 397 |  | 448 |  | 161 |
| St. Petersburg, FL | 2Q 2018 | 20.0\% |  | 9,750 | 99,059 | 87.2\% | 70.5\% |  | 673 |  | 559 |  | 375 |  | 373 |  | 298 |  | 186 |
| Vancouver, WA | 2Q 2018 | 25.0\% |  | 8,250 | 57,290 | 97.0\% | 95.1\% |  | 760 |  | 668 |  | 315 |  | 326 |  | 445 |  | 342 |
| Houston, TX ${ }^{(1)}$ | 2Q 2018 | 100.0\% |  | 9,000 | 79,542 | 95.3\% | 79.9\% |  | 813 |  | 684 |  | 253 |  | 274 |  | 560 |  | 410 |
| Hollywood, FL | 2Q 2018 | 10.0\% |  | 11,800 | 58,410 | 97.8\% | 77.0\% |  | 788 |  | 513 |  | 479 |  | 449 |  | 309 |  | 64 |
| Portland, OR | 2Q 2018 | 25.0\% |  | 22,500 | 78,642 | 91.7\% | 70.6\% |  | 896 |  | 598 |  | 396 |  | 336 |  | 500 |  | 262 |
| Largo, FL | 3Q 2018 | 25.0\% |  | 11,500 | 86,620 | 91.9\% | 58.6\% |  | 848 |  | 522 |  | 470 |  | 430 |  | 378 |  | 92 |
| Minnetonka, MN | 3Q 2018 | 100.0\% |  | 12,025 | 87,211 | 89.4\% | 65.9\% |  | 853 |  | 531 |  | 511 |  | 301 |  | 342 |  | 230 |
| Milwaukie, OR | 3Q 2018 | 25.0\% |  | 11,700 | 64,334 | 92.2\% | 83.1\% |  | 909 |  | 669 |  | 416 |  | 338 |  | 493 |  | 331 |
| Riverview, FL | 3Q 2018 | 10.0\% |  | 10,400 | 89,020 | 94.6\% | 67.3\% |  | 746 |  | 583 |  | 430 |  | 429 |  | 316 |  | 154 |
| Crum Lynne, PA | 3Q 2018 | 95.0\% |  | 13,180 | 83,929 | 69.1\% | 50.5\% |  | 903 |  | 600 |  | 647 |  | 790 |  | 256 |  | (190) |
| Lawrenceville, GA | 4Q 2018 | 100.0\% |  | 7,500 | 77,419 | 97.3\% | 58.4\% |  | 587 |  | 354 |  | 219 |  | 181 |  | 368 |  | 173 |
| Jamaica Plain, MA | 4Q 2018 | 100.0\% |  | 21,333 | 94,077 | 78.2\% | 36.7\% |  | 1,101 |  | 477 |  | 728 |  | 356 |  | 373 |  | 121 |
| Brooklyn Park, MN | 4Q 2018 | 100.0\% |  | 8,100 | 77,131 | 77.9\% | 53.2\% |  | 531 |  | 313 |  | 578 |  | 220 |  | (47) |  | 93 |
| Decatur, GA | 4Q 2018 | 10.0\% |  | 14,250 | 78,977 | 79.5\% | 62.5\% |  | 715 |  | 488 |  | 487 |  | 481 |  | 228 |  | 7 |
| St. Petersburg, FL | 4Q 2018 | 10.0\% |  | 12,200 | 71,010 | 69.3\% | 47.3\% |  | 517 |  | 238 |  | 480 |  | 444 |  | 37 |  | (206) |
| Atlanta, GA | 4Q 2018 | 10.0\% |  | 13,500 | 76,775 | 58.4\% | 39.5\% |  | 489 |  | 278 |  | 310 |  | 306 |  | 179 |  | (28) |
| Tampa, FL | 4Q 2018 | 10.0\% |  | 10,000 | 77,705 | 76.2\% | 63.2\% |  | 804 |  | 399 |  | 647 |  | 447 |  | 157 |  | (48) |
| Manayunk, PA | 4Q 2018 | 100.0\% |  | 17,100 | 62,650 | 93.9\% | 86.5\% |  | 755 |  | 399 |  | 370 |  | 208 |  | 385 |  | 191 |
| Charlotte, NC | 1Q 2019 | 10.0\% |  | 9,250 | 75,227 | 77.5\% | 55.1\% |  | 570 |  | 257 |  | 362 |  | 288 |  | 208 |  | (31) |
| Chicago, IL | 1Q 2019 | 10.0\% |  | 14,840 | 99,259 | 49.5\% | 27.9\% |  | 491 |  | 187 |  | 320 |  | 697 |  | 171 |  | (510) |
| Brooklyn, NY | 1Q 2019 | 25.0\% |  | 79,901 | 145,133 | 46.1\% | 22.4\% |  | 1,131 |  | 373 |  | 629 |  | 536 |  | 502 |  | (163) |
| Auburndale (Newton), MA | 1Q 2019 | 10.0\% |  | 20,000 | 79,665 | 47.7\% | 27.6\% |  | 647 |  | 242 |  | 606 |  | 503 |  | 41 |  | (261) |
| Queens, NY | 1Q 2019 | 25.0\% |  | 52,321 | 117,735 | 63.7\% | 31.5\% |  | 1,203 |  | 351 |  | 594 |  | 526 |  | 609 |  | (175) |
| Louisville, $\mathrm{KY}{ }^{(2)}$ | 1Q 2019 | 100.0\% |  | 12,680 | 158,801 | 63.6\% | 49.8\% |  | 1,334 |  | 1,184 |  | 483 |  | 401 |  | 851 |  | 783 |
| Plantation, FL | 2Q 2019 | 100.0\% |  | 11,800 | 71,143 | 94.3\% | 36.2\% |  | 721 |  | 146 |  | 563 |  | 179 |  | 158 |  | (33) |
| Brooklyn Center, MN | 2Q 2019 | 100.0\% |  | 8,400 | 81,118 | 70.9\% | 37.5\% |  | 498 |  | 116 |  | 263 |  | 111 |  | 235 |  | 5 |
| Broomfield, CO ${ }^{(1)}$ | 3Q 2019 | 100.0\% |  | 9,083 | 67,087 | 93.7\% | 47.3\% |  | 426 |  | 67 |  | 408 |  | 160 |  | 18 |  | (93) |
| Wakefield, MA | 3Q 2019 | 100.0\% |  | 16,800 | 83,514 | 66.0\% | 14.0\% |  | 426 |  | 35 |  | 395 |  | 110 |  | 31 |  | (75) |
| Brooklyn, NY | 4Q 2019 | 10.0\% |  | 20,750 | 45,480 | 32.2\% | 16.0\% |  | 288 |  | 43 |  | 428 |  | 239 |  | (140) |  | (196) |
| Brooklyn, NY | 4Q 2019 | 25.0\% |  | 29,144 | 59,056 | 45.5\% | 1.6\% |  | 420 |  | - |  | 574 |  | 29 |  | (154) |  | (29) |
| Maple Grove, MN | 4Q 2019 | 50.0\% |  | 10,153 | 84,848 | 60.8\% | 0.9\% |  | 198 |  | - |  | 250 |  | 16 |  | (52) |  | (16) |
| Aurora, CO ${ }^{(3)}$ | 1Q 2020 | 100.0\% |  | 9,628 | 79,625 | 80.4\% | 17.4\% |  | 232 |  | 17 |  | 427 |  | 76 |  | (195) |  | (59) |
| Miramar, FL | 1Q 2020 | 10.0\% |  | 14,800 | 81,380 | 43.4\% | 0.0\% |  | 184 |  | - |  | 308 |  | - |  | (124) |  | - |
| Eagen, MN | 1Q 2020 | 50.0\% |  | 7,695 | 65,678 | 50.2\% | 0.0\% |  | 124 |  | - |  | 180 |  | - |  | (56) |  | - |
| West Palm Beach, FL | 2Q 2020 | 10.0\% |  | 14,500 | 76,952 | 34.7\% | 0.0\% |  | 190 |  | - |  | 254 |  | - |  | (64) |  | - |
| Belleville, NJ | 2Q 2020 | 95.0\% |  | 10,944 | 76,501 | 59.4\% | 0.0\% |  | 278 |  | - |  | 205 |  | - |  | 73 |  | - |
| Coon Rapids, MN | 3Q 2020 | 50.0\% |  | 7,815 | 72,296 | 7.1\% | 0.0\% |  | 12 |  | - |  | 71 |  | - |  | (59) |  | - |
| Edina, MN | 3Q 2020 | 50.0\% |  | 11,770 | 82,910 | 8.7\% | 0.0\% |  | 14 |  | - |  | 126 |  | - |  | (112) |  | - |
| New Hyde Park, NY | 4Q 2020 | 100.0\% |  | 6,400 | 58,309 | 9.0\% | 0.0\% |  | 8 |  | - |  | 93 |  | - |  | (85) |  | - |
| Total Projects | 44 |  | \$ | 669,563 | 3,596,496 |  |  | \$ | 26,915 | \$ | 14,575 | \$ | 17,950 | \$ | 12,866 | \$ | 8,965 | \$ | 1,709 |

[^6](2) Acquired C of O store adjacent to existing EXR site. Operating both locations as a single store.
(3) Store opened 3Q 2019 and was previously managed by EXR. EXR purchased store in 1Q 2020

Reconciliation of Joint Venture Net Income to Equity in Earnings
For the Three Months Ended December 31, 2020 (unaudited)
(dollars in thousands)

| Joint Venture Name | \# of <br> Stores | Equity Ownership | EXR <br> Promote Hurdle | $\begin{gathered} \text { EXR } \\ \text { Promote }{ }^{(1)} \end{gathered}$ | EXR into Promote |  | EXR <br> quity in <br> nings ${ }^{(2)}$ |  | R <br> oted <br> est ${ }^{(3)}$ | EXR <br> Preferred Equity Return |  | Total EXR Equity in Earnings |  | $\mathrm{NOI}^{(4)}$ |  | Net Income (Loss) |  | EXR Prorata Share of Debt |  | Total Debt |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Extra Space Northern Properties Six | 10 | 10.0\% | 10.0\% | 35.0\% | Yes ${ }^{(5)}$ | \$ | 181 | \$ | 129 | \$ | - | \$ | 310 | \$ | 2,630 | \$ | 1,803 | \$ | 3,550 |  | 35,500 |
| ESS PRISA LLC | 85 | 4.0\% | - | - | NA |  | 605 |  | - |  | - |  | 605 |  | 19,151 |  | 15,274 |  | - |  | - |
| ESS VRS LLC | 16 | 45.0\% | 9.0\% | 54.0\% | Yes |  | 834 |  | 110 |  | - |  | 944 |  | 3,073 |  | 1,950 |  | 23,083 |  | 51,250 |
| Storage Portfolio I LLC | 24 | 34.0\% | 7.0\% | 49.0\% | No |  | 494 |  | - |  | - |  | 494 |  | 5,338 |  | 1,634 |  | 77,814 |  | 229,000 |
| Storage Portfolio II JV, LLC | 36 | 10.0\% | 7.0\% | 30.0\% | Yes |  | 154 |  | 85 |  | - |  | 239 |  | 5,508 |  | 1,551 |  | 19,440 |  | 194,400 |
| ESS Bristol Investments LLC | 8 | 10.0\% | 10.0\% | 30.0\% | No |  | 11 |  | - |  | - |  | 11 |  | 986 |  | 115 |  | 5,403 |  | 54,032 |
| WICNN JV LLC | 10 | 10.0\% | 12.0\% | 35.0\% | No |  | (129) |  | - |  | 635 |  | 506 |  | 912 |  | (655) |  | 9,450 |  | 94,500 |
| Alan Jathoo JV LLC | 9 | 10.0\% | - | - | NA |  | 43 |  | - |  | - |  | 43 |  | 927 |  | 431 |  | - |  | - |
| GFN JV LLC | 7 | 10.0\% | 12.0\% | 30.0\% | No |  | (79) |  | - |  | 312 |  | 233 |  | 330 |  | (460) |  | 4,650 |  | 46,500 |
| Other JVs | 42 | 10\%-50\% | Varies | Varies | NA |  | 364 |  | - |  | - |  | 364 |  | 8,314 |  | 1,214 |  | 73,500 |  | 292,879 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SmartStop Preferred Dividend |  |  |  |  |  |  |  |  |  |  | 2,920 |  | 2,920 |  |  |  |  |  |  |  |  |
| TOTALS ${ }^{(6)}$ | 247 |  |  |  |  | \$ | 2,478 | \$ | 324 | \$ | 3,867 | \$ | 6,669 | \$ | 47,169 | \$ | 22,857 | \$ | 216,890 | \$ | 998,061 |

Reconciliation of Joint Venture Net Income to Equity in Earnings
For the Year Ended December 31, 2020 (unaudited)
(dollars in thousands)

| Joint Venture Name | \# of Stores | Equity Ownership | EXR <br> Promote Hurdle | $\begin{gathered} \text { EXR } \\ \text { Promote }{ }^{(1)} \end{gathered}$ | EXR into Promote |  | EXR uity in ings ${ }^{(2)}$ |  |  |  | XR erred quity turn |  | tal EXR quity in arnings |  | $\mathrm{NOI}^{(4)}$ |  | Income Loss) |  |  |  | tal Debt |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Extra Space Northern Properties Six | 10 | 10.0\% | 10.0\% | 35.0\% | Yes ${ }^{(5)}$ | \$ | 644 | \$ | 444 | \$ | - | \$ | 1,088 | \$ | 9,785 | \$ | 6,432 | \$ | 3,550 | \$ | 35,500 |
| ESS PRISA LLC | 85 | 4.0\% | - | - | NA |  | 2,229 |  | - |  | - |  | 2,229 |  | 71,740 |  | 56,278 |  | - |  | - |
| ESS VRS LLC | 16 | 45.0\% | 9.0\% | 54.0\% | Yes |  | 3,114 |  | 395 |  | - |  | 3,509 |  | 11,663 |  | 7,305 |  | 23,083 |  | 51,250 |
| Storage Portfolio I LLC | 24 | 34.0\% | 7.0\% | 49.0\% | No |  | 1,636 |  | - |  | - |  | 1,636 |  | 20,288 |  | 5,534 |  | 77,814 |  | 229,000 |
| Storage Portfolio II JV, LLC | 36 | 10.0\% | 7.0\% | 30.0\% | Yes |  | 436 |  | 123 |  | - |  | 559 |  | 20,139 |  | 4,367 |  | 19,440 |  | 194,400 |
| ESS Bristol Investments LLC | 8 | 10.0\% | 10.0\% | 30.0\% | No |  | (67) |  | - |  | - |  | (67) |  | 3,061 |  | (674) |  | 5,403 |  | 54,032 |
| WICNN JV LLC | 10 | 10.0\% | 12.0\% | 35.0\% | No |  | (649) |  | - |  | 2,527 |  | 1,878 |  | 2,791 |  | $(3,966)$ |  | 9,450 |  | 94,500 |
| Alan Jathoo JV LLC | 9 | 10.0\% | - | - | NA |  | 57 |  | - |  | - |  | 57 |  | 2,632 |  | 567 |  | - |  | - |
| GFN JV LLC | 7 | 10.0\% | 12.0\% | 30.0\% | No |  | (368) |  | - |  | 1,156 |  | 788 |  | 621 |  | $(2,448)$ |  | 4,650 |  | 46,500 |
| Other JVs | 42 | 10\%-50\% | Varies | Varies | NA |  | 716 |  | - |  | - |  | 716 |  | 29,630 |  | 1,002 |  | 73,500 |  | 292,879 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SmartStop Preferred Dividend |  |  |  |  |  |  |  |  |  |  | 9,968 |  | 9,968 |  |  |  |  |  |  |  |  |
| TOTALS ${ }^{(6)}$ | 247 |  |  |  |  | \$ | 7,748 | \$ | 962 | \$ | 13,651 | \$ | 22,361 | \$ | 172,350 | \$ | 74,397 | \$ | 216,890 | \$ | 998,061 |

[^7]Wholly Owned Store Data by State (unaudited) As of December 31, 2020

| State | \# of Stores | Net Rentable Sq. Ft. | Total Units | Average Quarter Occupancy | $\begin{gathered} \text { Occupancy } \\ \text { as of } \\ \text { December 31, } 2020 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Alabama | 9 | 617,715 | 5,323 | 93.0\% | 90.9\% |
| Arizona | 23 | 1,623,320 | 14,899 | 94.1\% | 93.2\% |
| California | 168 | 12,891,223 | 128,164 | 96.6\% | 96.0\% |
| Colorado | 15 | 997,971 | 8,461 | 90.7\% | 90.0\% |
| Connecticut | 7 | 531,103 | 5,348 | 97.5\% | 97.7\% |
| Florida | 92 | 7,090,681 | 68,162 | 93.8\% | 93.8\% |
| Georgia | 66 | 5,145,036 | 42,084 | 94.7\% | 94.5\% |
| Hawaii | 13 | 847,504 | 12,442 | 93.3\% | 93.2\% |
| Illinois | 39 | 3,439,874 | 27,897 | 95.5\% | 95.0\% |
| Indiana | 15 | 949,825 | 8,082 | 94.4\% | 93.2\% |
| Kansas | 1 | 50,199 | 546 | 90.2\% | 85.2\% |
| Kentucky | 11 | 931,665 | 7,383 | 88.6\% | 87.8\% |
| Louisiana | 2 | 163,760 | 1,596 | 76.2\% | 75.4\% |
| Maryland | 31 | 2,592,138 | 25,606 | 95.4\% | 94.9\% |
| Massachusetts | 46 | 2,968,416 | 31,344 | 93.2\% | 93.2\% |
| Michigan | 7 | 562,399 | 4,326 | 96.5\% | 96.2\% |
| Minnesota | 6 | 478,977 | 4,420 | 85.3\% | 84.5\% |
| Mississippi | 3 | 220,182 | 1,526 | 93.5\% | 92.0\% |
| Missouri | 5 | 332,770 | 2,895 | 96.5\% | 95.3\% |
| Nevada | 14 | 1,039,673 | 8,748 | 95.3\% | 94.9\% |
| New Hampshire | 2 | 135,835 | 1,202 | 96.3\% | 95.5\% |
| New Jersey | 59 | 4,667,600 | 49,312 | 95.9\% | 95.6\% |
| New Mexico | 11 | 719,356 | 6,390 | 95.5\% | 94.9\% |
| New York | 28 | 2,029,669 | 28,617 | 90.6\% | 90.7\% |
| North Carolina | 19 | 1,411,699 | 13,310 | 96.0\% | 95.6\% |
| Ohio | 17 | 1,310,429 | 10,244 | 94.6\% | 94.1\% |
| Oregon | 6 | 400,193 | 3,641 | 95.0\% | 94.9\% |
| Pennsylvania | 18 | 1,329,862 | 13,188 | 92.2\% | 91.6\% |
| Rhode Island | 2 | 133,566 | 1,338 | 96.6\% | 95.7\% |
| South Carolina | 24 | 1,844,648 | 14,157 | 94.6\% | 94.1\% |
| Tennessee | 20 | 1,702,172 | 12,973 | 92.0\% | 91.1\% |
| Texas | 100 | 8,585,592 | 66,907 | 94.3\% | 93.5\% |
| Utah | 10 | 710,787 | 5,745 | 95.3\% | 94.2\% |
| Virginia | 46 | 3,682,924 | 34,710 | 95.4\% | 94.9\% |
| Washington | 8 | 589,915 | 5,013 | 94.4\% | 93.8\% |
| Washington, DC | 1 | 100,039 | 1,224 | 95.9\% | 95.5\% |
| Totals | 944 | 72,828,717 | 677,223 | 94.6\% | 94.1\% |

Total Operated Store Data by State (unaudited) As of December 31, 2020

| State | \# of Stores | Net Rentable Sq. Ft. | Total <br> Units | Average <br> Quarter Occupancy | Occupancy as of December 31, 2020 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Alabama | 25 | 1,752,102 | 14,396 | 86.1\% | 85.3\% |
| Arizona | 50 | 3,731,641 | 34,051 | 87.1\% | 86.7\% |
| California | 278 | 22,423,037 | 215,015 | 94.4\% | 93.8\% |
| Colorado | 42 | 3,052,787 | 26,339 | 89.0\% | 88.6\% |
| Connecticut | 19 | 1,511,014 | 14,293 | 89.2\% | 89.8\% |
| Delaware | 3 | 214,558 | 1,964 | 87.0\% | 86.6\% |
| Florida | 221 | 17,383,741 | 162,526 | 86.6\% | 86.8\% |
| Georgia | 92 | 7,064,687 | 59,669 | 89.0\% | 88.4\% |
| Hawaii | 17 | 1,059,158 | 14,859 | 93.3\% | 93.3\% |
| Idaho | 7 | 712,402 | 4,102 | 93.7\% | 93.1\% |
| Illinois | 73 | 6,004,333 | 53,350 | 87.5\% | 87.4\% |
| Indiana | 30 | 1,873,899 | 15,926 | 86.8\% | 85.9\% |
| Kansas | 9 | 625,404 | 5,368 | 58.7\% | 61.2\% |
| Kentucky | 16 | 1,347,472 | 10,208 | 88.4\% | 87.7\% |
| Louisiana | 10 | 835,849 | 8,096 | 56.3\% | 52.2\% |
| Maryland | 73 | 5,620,038 | 56,878 | 85.4\% | 84.6\% |
| Massachusetts | 69 | 4,457,899 | 45,819 | 87.8\% | 87.9\% |
| Michigan | 15 | 1,212,751 | 9,947 | 85.5\% | 85.1\% |
| Minnesota | 23 | 1,835,148 | 17,540 | 64.1\% | 62.0\% |
| Mississippi | 3 | 220,182 | 1,526 | 93.5\% | 92.0\% |
| Missouri | 17 | 1,142,749 | 10,282 | 84.0\% | 79.8\% |
| Nebraska | 4 | 389,608 | 2,465 | 48.0\% | 47.9\% |
| Nevada | 23 | 2,044,929 | 16,080 | 95.9\% | 95.6\% |
| New Hampshire | 6 | 337,800 | 3,193 | 96.1\% | 95.3\% |
| New Jersey | 96 | 7,429,548 | 77,854 | 90.1\% | 89.6\% |
| New Mexico | 29 | 1,964,026 | 16,796 | 92.8\% | 92.6\% |
| New York | 68 | 4,856,366 | 71,260 | 81.7\% | 81.9\% |
| North Carolina | 41 | 3,082,737 | 28,408 | 91.9\% | 91.6\% |
| Ohio | 27 | 2,064,876 | 16,092 | 88.2\% | 87.7\% |
| Oklahoma | 20 | 1,621,184 | 11,206 | 92.5\% | 93.2\% |
| Oregon | 22 | 1,564,621 | 16,236 | 78.5\% | 78.7\% |
| Pennsylvania | 52 | 3,888,390 | 36,686 | 87.2\% | 86.5\% |
| Rhode Island | 4 | 300,127 | 2,923 | 83.0\% | 82.5\% |
| South Carolina | 48 | 3,797,236 | 30,099 | 84.1\% | 83.9\% |
| Tennessee | 44 | 3,344,329 | 26,831 | 89.7\% | 89.0\% |
| Texas | 187 | 15,487,951 | 123,150 | 91.1\% | 90.7\% |
| Utah | 33 | 2,461,762 | 17,938 | 90.2\% | 89.6\% |
| Virginia | 78 | 6,191,032 | 58,684 | 89.7\% | 89.4\% |
| Washington | 22 | 1,697,860 | 14,511 | 78.6\% | 79.1\% |
| Wisconsin | 10 | 953,847 | 7,947 | 79.1\% | 79.0\% |
| Washington, DC | 7 | 687,919 | 9,791 | 70.7\% | 71.1\% |
| Puerto Rico | 8 | 917,987 | 7,987 | 97.3\% | 97.3\% |
| Totals | 1,921 | 149,164,986 | 1,378,291 | 88.4\% | 87.9\% |


[^0]:    (1) Estimated same-store rental revenues, operating expenses and net operating income are for the Company's 2021 same-store pool of 860 stores.

[^1]:    1. Mortgage and Mezzanine notes receivable have two 1-year loan extensions. Extended maturities are not considered above, since it is assumed most loans will be paid at maturity.
[^2]:    (1) Net rent is annualized total rental revenue less discounts, bad debt and refunds.
    (2) Revenues do not include tenant reinsurance income.
    (3) Expenses do not include management fees, casualty loss, or tenant reinsurance expense
    (4) A store is considered stabilized when it is either over three years old or has maintained an average $80 \%$ occupancy for one year as measured on January 1 .
    (5) Includes stores that are in initial lease-up and any stores that have been removed from the Same Store Pool due to significant change in units due to casualty, expansion, or re-development.
     acquired all of the membership interests held by affiliates if any.

[^3]:    (1) Net rent is annualized total rental revenue less discounts, bad debt and refunds.
    (2) Revenues do not include tenant reinsurance income.
    (3) Expenses do not include management fees, casualty loss, or tenant reinsurance expense

    A
     acquired all of the membership interests held by affiliates if any

[^4]:    (1) MSAs (Metropolitan Statistical Areas) as defined by the U.S. Census Bureau. List includes MSAs where the Company has ten or more stores
    2) A store is considered stabilized when it is either over three years old or has maintained $80 \%$ occupancy for one year
    (4) Revenues do not include tenant revenue less discounts, bad debt and refunds.
    (5) Expenses do not include management fees, casualty loss, or tenant reinsurance expense

[^5]:    (1) Property is subject to a ground lease.

[^6]:    1) Property is $100 \%$ equity owned by EXR but is a JV due to the partner's promoted interest.
[^7]:    Note: The tables above provide information on EXR's participation in cash flow promotes and does not address promoted interests which may be realized upon capital events.
    (1) Includes pro-rata equity ownership share and maximum potential promoted interest.
    (2) Includes any additional amortization which represents excess purchase price paid by EXR that is amortized over 40 years and reduces the equity in earnings to EXR.
    (4) Revenues and expenses do not include tenant reinsurance income. Management fees are included as an expense in NOI calculation.
    (5) Currently in promote at $25 \%$ but can achieve $35 \%$ promoted interest above an additional hurdle.
    (6) Totals do not include the consolidated JV stores.

